



COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

DATE: Monday, 13 January 2020
TIME: 7.30 pm
VENUE: Council Chamber, Council Offices,
Thorpe Road, Weeley, CO16 9AJ

MEMBERSHIP:

Councillor Skeels (Chairman)	Councillor Davis
Councillor Chittock (Vice-Chairman)	Councillor King
Councillor Amos	Councillor Miles
Councillor Clifton	Councillor Overton
Councillor Davidson	

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Meeting papers can be provided, on request, in large print, in Braille, or on disc, tape, or in other languages.

For further details and general enquiries about this meeting, contact Katie Sullivan on 01255 686585.

DATE OF PUBLICATION: FRIDAY 3 JANUARY 2020

AGENDA

1 Apologies for Absence and Substitutions

The Committee is asked to note any apologies for absence and substitutions received from Members.

2 Minutes of the Last Meeting (Pages 1 - 8)

To confirm and sign as a correct record, the minutes of the last meeting of the Committee, held on 7 October 2019.

3 Declarations of Interest

Councillors are invited to declare any Disclosable Pecuniary Interests or Personal Interest, and the nature of it, in relation to any item on the agenda.

4 Questions on Notice pursuant to Council Procedure Rule 38

Subject to providing two working days' notice, a Member of the Committee may ask the Chairman of the Committee a question on any matter in relation to which the Council has powers or duties which affect the Tendring District **and** which falls within the terms of reference of the Committee.

5 Recommendations Monitoring Report (Pages 9 - 12)

To present to the Committee the updated Recommendations Monitoring Report, outlining any recommendations the Committee have sent to Cabinet. The Committee is requested to consider the report and determine whether any further action is required on the recommendations submitted.

6 Health and Wellbeing

The following persons will be attending the meeting to speak to the Committee on the matters indicated:-

Mike Gogarty (Director of Public Health) – What is the current state of health in Tendring as evidenced by the latest update to the Index of Multiple Deprivation and what actions is the County proposing, both itself and working with partners to help deliver improved health?

Mark Jarman Howe (Chair of the local Health Alliance) – to update on what the Alliance is and to identify the work programmes it is undertaking to deliver improved health in the Tendring area and how it is working to partners to achieve this?

Pam Green (Chief Officer North East Essex Clinical Commissioning Group) – what actions the CCG is undertaking as part of the Alliance to deliver improved health within Tendring?

The aim of the exercise will be to examine the plans for the locality of North East Essex (focussing in on Tendring) in respect of the developing Integrated Care System (ICS) here. The ICS envisages integration including NHS bodies, local authorities, the voluntary sector and others working in the health and care sector to deliver positive change. The meeting will look at the progress to date and the short to medium term actions identified so as to identify whether the envisaged integration is appropriate, occurring and delivering the stated aims. The ICSs, in partnership with local authorities, will (it is anticipated) increasingly focus on tackling the wider social determinants of health – like money, work, environment, housing - and health inequalities to reduce the differences in health and life expectancy between the richest and poorest. The meeting will consider to what extent this is occurring. The implications of the changes for Clacton and Harwich hospitals will be a feature of this scrutiny.

7 Homelessness Reduction and Rough Sleeping Strategy (Pages 13 - 40)

To enable the Committee to consider the draft Homelessness Reduction and Rough Sleeping Strategy.

8 Performance Report Quarter 2 2019/20 (Pages 41 - 60)

To enable the Committee to scrutinise the performance monitoring system and identify from the relevant performance data future work programme scrutiny items.

9 Review of the Work Programme (Pages 61 - 68)

To present to the Committee a draft detailed Work Programme 2019/2020, to consider the detail and ordering of the Work Programme.

Date of the Next Scheduled Meeting

The next scheduled meeting of the Community Leadership Overview and Scrutiny Committee is to be held in the Council Offices, Thorpe Road, Weeley, CO16 9AJ at 7.30 pm on Monday, 3 February 2020.

Information for Visitors

FIRE EVACUATION PROCEDURE

There is no alarm test scheduled for this meeting. In the event of an alarm sounding, please calmly make your way out of any of the fire exits in the hall and follow the exit signs out of the building.

Please heed the instructions given by any member of staff and they will assist you in leaving the building and direct you to the assembly point.

Please do not re-enter the building until you are advised it is safe to do so by the relevant member of staff.

Your calmness and assistance is greatly appreciated.

**MINUTES OF THE MEETING OF THE COMMUNITY LEADERSHIP OVERVIEW AND
SCRUTINY COMMITTEE,
HELD ON MONDAY, 7TH OCTOBER, 2019 AT 7.30 PM
IN THE COUNCIL CHAMBER - COUNCIL OFFICES, THORPE ROAD, WEELEY,
CO16 9AJ**

Present:	Councillors Skeels (Chairman), Alexander, Amos, Davidson, Knowles, Miles and Overton
Also Present:	Councillors G V Guglielmi and McWilliams
In Attendance:	Head of Democratic Services & Elections (Keith Simmons), Head of People, Performance & Projects (Anastasia Simpson), Human Resources and Business Manager (Katie Wilkins), Community Safety Manager (Leanne Thornton) and Committee Services Officer (Charlotte Cooper)

67. APOLOGIES FOR ABSENCE AND SUBSTITUTIONS

Apologies for absence were received from Councillor Chittock (with Councillor Alexander as a substitute), Councillor Davis (with no substitute), and Councillor Clifton (with Councillor Knowles as substitute).

68. MINUTES OF THE LAST MEETING

The Minutes of the meeting of the Committee held on 5 August 2019 were approved as a correct record and signed by the Chairman.

In respect of the record of the meeting of the Committee on 5 August, Councillor Miles reflected on the need for Overview and Scrutiny Committees to be free to undertake its work free for undue influence from the Cabinet. She noted the item on the agenda for this meeting in respect of the Statutory Guidance for Councils in relation to Scrutiny and that this Guidance made the important point around the independence of the Scrutiny function.

69. DECLARATIONS OF INTEREST

There were none on this occasion.

70. CORPORATE PLAN

With the approval of the Committee, the Chairman advised that agenda item 11 would be considered at this point in the meeting.

The Committee had before it a Report of the Deputy Chief Executive – New Corporate Plan 2020-24, which invited the Committee to note the emerging Corporate Plan and determined whether it has any comments or recommendations it wished to put forward to the relevant Portfolio Holder or Cabinet.

The report included that considered by the Cabinet at its meeting on 13 September 2019 (minute 34 refers) in respect of the Draft Corporate Plan, Corporate Plan Timetable and Consultation Proposals.

With the agreement of the Committee, the relevant Portfolio Holder, Councillor G. Guglielmi (Portfolio Holder for Corporate Finance and Governance), attended the meeting and explained the emerging Corporate Plan and the process of its development to the Committee.

The Council's Head of People, Performance and Projects was also in attendance and presented to the Committee information on; the emerging Corporate Plan, Our Vision, 5 key themes, Our values, Community Engagement, and the Corporate Plan Timetable 2020-24. This presentation was then circulated to the Committee after the meeting.

Members of the Committee asked questions of the Portfolio Holder and the Head of People, Performance and Projects including in relation to the consultation with stakeholders.

After some deliberation by the Committee it was **RESOLVED**:

- (1) **TO RECOMMEND TO THE CABINET** that the work put into the comprehensive consultation on the emerging Corporate Plan be commended; and
- (2) To note the contents of the emerging Corporate Plan 2020-2024 and the deadline for consultation responses of 21 October 2019.

71. QUESTIONS ON NOTICE PURSUANT TO COUNCIL PROCEDURE RULE 387

On this occasion no Councillor had submitted notice of a question.

72. STATUTORY GUIDANCE

The Committee had before it the Report of the Head of Democratic Services and Elections – New Statutory Guidance on Overview and Scrutiny in Local and Combined Authorities, which invited the Committee to note the content of the report and determines whether it has any comments or recommendations it wishes to put forward to Council / the Cabinet and otherwise records it will be mindful of the guidance when it undertakes its work.

It was reported that on the 7 May 2019, the Government published new statutory guidance on overview and scrutiny in local and combined authorities. The guidance itself was issued following the report of the House of Commons' Communities and Local Government Committee of 15 December 2017 into the 'Effectiveness of Local Authority overview and scrutiny committees'. The Council's Constitution already sets out its compliance with statutory requirements for overview and scrutiny committees, the appointment of Members of those Committees, the appointment of Chairmen and Vice-Chairmen of the same, the procedures for such matters as call-in, and work programming, access to information for Members of the committees and Member-Officer protocols etc. Officers will consider the statutory guidance in their work, through the Monitoring Officer, to ensure that the constitution is kept up-to-date.

The Committee were also made aware that training for officers who present or write reports for Committees and Cabinet is being proposed for the forthcoming period and it is intended that this training will also reference the new statutory guidance.

The debate on this item referenced the extent to which there was 'parity of esteem' between the executive and scrutiny elements of the decision making processes of the Council. The promotion in the guidance of the development of an Executive-Scrutiny protocol to embed a positive and productive culture of collaborative working that respects the independence of those two elements was commented upon.

After some deliberation It was **RESOLVED**:

- (1) **TO RECOMMEND TO THE CABINET** that it receives the new Statutory Guidance on Scrutiny in Councils and considers the potential of developing an Executive-Scrutiny Protocol to address the way in which both will work together for the benefit of the Council as a whole while confirming the independence of both elements of the decision making process of the Council.
- (2) To records that the Committee will be mindful of the guidance when it undertakes its work.

73. RECOMMENDATIONS MONITORING REPORT

The Committee had before it the current Recommendations Monitoring Report. The Committee were aware that this report outlined any recommendations it has made to the Cabinet, the Cabinet's response and any relevant updates. There were no recommendations nor updates to report on this occasion.

The Committee noted the contents of the report.

74. SCRUTINY OF PROPOSED DECISIONS

Pursuant to the Provisions of Overview and Scrutiny Procedure Rule 13, the Committee reviewed any new and / or amended published forthcoming decisions relevant to its terms of reference with a view to deciding whether it wished to enquire into any such decision before it was taken. The relevant forthcoming decisions were before the Committee.

The Committee was advised that the report referenced the lead Officers rather than the decision maker. The decision maker for the proposed Creative and Culture Strategy would be the Cabinet and the decision maker for the revised Housing Allocations Policy would be the Portfolio Holder for Housing.

It was **RESOLVED** that the Committee noted the published list of relevant forthcoming decisions with the amendments to the decision maker as reported to it.

75. PERFORMANCE REPORT QUARTER 1 2019/20

The Committee had before it a report of the Deputy Chief Executive which presented the Performance Report for Quarter One (April – June 2019) including the Corporate Plan and Priorities and Projects 2018/19. The Committee was invited to scrutinise the

performance monitoring system and whether it is capturing the right level of data to support delivery of the Corporate Plan and its priorities and projects, and to make recommendations thereon. In addition, the Committee was requested to scrutinise whether there was performance, as identified in the monitoring data, that warranted scrutiny of an activity and to determine whether and how that scrutiny should take place; including it as appropriate in the Work Programme.

Appendix A to that report contained details of the indicators and projects relevant to the terms of reference of this Committee. Those indicators and projects were deemed 'non measureable' as this Council's role was that of 'influence only'.

Members were informed that the Performance Report for Quarter four had been presented to Cabinet on 14 June 2019. Any feedback from this Committee would be presented to a future meeting of the Cabinet as a separate reference report.

After some deliberation by the Committee it was **RESOLVED**:

- (1) That the Deputy Chief Executive be requested to consider what training should be provided to Councillors on the new format of the performance reports once these were finalised for the new Corporate Plan and the priorities under that Plan with a view to securing a wide understanding of the performance data available and improving the capacity of Members to utilise that data in their various roles.
- (2) To note the contents of the report.

76. REVIEW OF THE WORK PROGRAMME

The Committee had before it a updated work programme 2019/20. It had been expanded from that originally approved following discussions undertaken by the Head of Democratic Services and Elections with officer colleagues and the Chairman and Vice-Chairman of the Committee. Scrutiny must be Member led and as such the Committee was asked to consider the detail now submitted and confirm or amend the scope of the reviews in the work programme. This detail now included whether the relevant Portfolio Holder and others were to be invited to give evidence as part of those reviews and the expectations of this Committee for the scrutiny reviews.

After some deliberation it was **RESOLVED**:

- (1) That the Committee notes the Work Programme, endorses the new format for it and the detail of the scrutiny work of the Committee as submitted; and
- (2) To encourage Members of the Committee to further consider the detail of the Work Programme and submit comments thereon if the detail needed further refinement.

77. NORTH ESSEX GARDEN COMMUNITIES JOINT SCRUTINY PANEL

The Committee were aware that at its meeting on the 5 August 2019 (minute 66 refers) it was resolved to create a new North Essex Garden Communities (NEGC) Joint Scrutiny Panel with the Resources and Services Overview and Scrutiny Committee.

At the meeting the Council's Head of Democratic Services and Elections provided the Committee with a verbal update on the decisions taken by the Chairmen of the two

Overview and Scrutiny Committees following a process of considering the membership of the Panel. The two Chairmen proposed that the membership of the Joint Scrutiny Panel should comprise of;

Councillor M. Stephenson (Chairman)
Councillor Bush
Councillor Griffiths
Councillor Steady
Councillor Turner

Notice of the above had been submitted to the Committee in an email of 3 October 2019 from the Head of Democratic Services and Elections on behalf of the Chairmen of the Council's two Overview and Scrutiny Committees.

It was also updated that the NEGC Joint Scrutiny Panel would be holding its first meeting on 16 October 2019.

It was **RESOLVED** that the Committee endorses the decision of the Chairmen of this Committee and the Resources and Services Committee on the membership of the new NEGC Joint Scrutiny Panel.

78. SCRUTINY OF ELEMENTS OF COMMUNITY SAFETY

Further to the concerns raised at the meeting of the Committee on 1 July 2019 (Minute 55 refers), the Committee had sought to examine Community Safety issues at this meeting. The Committee's work programme identified several elements of Community Safety that were to be scrutinised at this meeting as follows:

(a) An outline of the challenges and priorities over the coming period as identified by the new Divisional Police Commander. An assessment of the issue of County Lines/Cuckooing etc. and the proliferation of drugs and the response to it.

(b) Anti-Social Behaviour – looking at data on this, hot spots in the District and changes over time. The outcome of the partnership funding of £10,000 by this Council/Essex Police for additional police patrols in July/August (did it work, how did it compare with 2018, what would be the impact if not repeated in 2020 etc), delivery of the new Anti-Social Patrol Officer (looking at the justification for the post and how it had operated, had it delivered against the rationale for being established), and the arrangements for and work involved in Community and Street Action Days – are their measures of their success?

With the agreement of the Committee, the relevant Portfolio Holder, Councillor L. McWilliams (Portfolio Holder for Partnerships) attended the meeting and expressed her appreciation for the Committee's interest in this matter and the collaborative work being undertaken.

The Committee had before it a Report of the Head of People, Performance and Projects – Speaker(s) With a Focus on Community Safety. This report sought that the Committee determines whether it has any comments or recommendations it wishes to put forward to the relevant Portfolio Holder or Cabinet.

In addressing the elements identified for scrutiny at this meeting, Tendring Community Policing Team Inspector Darren Deex was present at the meeting. He provided the Committee with a presentation and outlined the four key challenges and priorities for the Force locally were:

- Reducing Serious Violence / Knife Crime,
- Tackling County Lines & Drug Supply,
- Protecting Vulnerable People,
- Community Engagement,

The presentation then addressed all of the above separately. In respect of community engagement it was noted that the Police would producing a regular briefing document that would be sent to all Councillors advising them of key facts and progress against the above key challenges/priorities. Community engagement by the Police in Jaywick Sands was specifically touched upon at the meeting.

Details of Operation Spider were provided to the Committee. This Operation was put in place with matched funding from this Council and Essex Police to provide £20k towards additional policing of Clacton Town Centre between 1st July and 3rd September 2019. Against the objective of Operation Spider, the Committee was advised that in 2018 there had been a decline in anti-social behaviour in Clacton Town Centre, this had risen in 2019 back to similar levels as there were in 2017. However, this was mainly originating with one individual. If that additional presence had not been provided, the response to that spike in criminal behaviour would have further impacted on visible policing across the District as officers sought to respond to it. In this case, the response of the Police would also not have been as effective as it was this year due to the Council's funding. The response of the Police to the spike in criminal behaviour appeared to have been well received by businesses in the Clacton Town Centre area.

The perception and fear of crime in Clacton Town Centre at night and the impact on the late evening and night time economy in that Town Centre remained an issue to be addressed.

The Councils Safer Communities Manager was in attendance and presented to the Committee information on; Community Safety Priorities, the Safer Communities Team, The Anti-Social Behaviour Patrol Officer, and Street Action Days.

The priorities of the Community Safety Team of the Council were:

- Tackling Anti-Social Behaviour and Acquisitive Crime
- To reduce harm to and safeguard vulnerable victims (including Children)
- Reducing Violence and Knife Crime

In respect of the new Ant-Social Behaviour Patrol Officer in Clacton Town Centre, the Committee was advised that the post holder had been in post for 30 days. The following were indicators of the work in that 30 day period:

- The work pattern was 3 day time shifts, 3 late shifts followed by 3 rest days – giving a 9 day shift pattern)
- 68.5 hrs - Foot Patrol Hours
- 30.5 hrs – Admin / Briefings / Intelligence Gathering

- 6 Verbal Warnings for ASB (cycling, flytipping, kicking street furniture, fire in rubbish bin on promenade – youths caught and taken home and advice given to parents)
- 21 PSPO Warnings (begging / street drinking / loitering)
- 19 knife sweeps in town centre and periphery
- 122 active engagements with members of public and businesses

The presentation also referenced the seven Street Action Days co-ordinated by the Community Safety Team this calendar year; in Jaywick Sands, Walton-on-the-Naze, Harwich and Clacton Town Centre (Pier Ward). The numbers of streets canvassed, agencies involved, forms completed and referrals made were reported to the Committee.

Both presentations were circulated by email to the Committee's Members after the meeting.

After some deliberation it was **RESOLVED** that

- (1) The positive early evidence from the deployment of the newly established Anti-Social Behaviour Patrol Officer post at the Council be welcomed and to record that the Cabinet decision to approve the funds for this to be a permanent position appeared to be justified by this early evidence.
- (2) The Committee notes the evidence that has been received from Operation Spider, and **RECOMMENDS TO CABINET** to look favourably on any application received for achieving the same level of high visibility policing over the summer in 2020 in Clacton Town Centre.
- (3) The work programme for the Committee be amended to provide for scrutiny of the work of the new/revived Multi-Agency Coordination Panel; that has the remit of examining enforcement powers and protocols between various agencies locally to ensure that the most effective response possible is put in place to a range of criminal and anti-social behaviour. The scrutiny will be programmed for the Committee's meeting on 6 April 2020 when the Committee would envisage receiving a written report setting out the work of the MACP over the 6 months and the intentions for the following year. Indicators for success of the MCAP should be included with a commentary on progress towards those.
- (4) The Committee's view be recorded that the announcement by the Police of monthly written briefings that will be circulated to Councillors (amongst others) is a welcome move in their community engagement.

The meeting was declared closed at 9.53 pm

Chairman

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COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

13 JANUARY 2020

RECOMMENDATIONS MONITORING REPORT

Recommendation(s) Including Date of Meeting and Minute Number	Actions Taken and Outcome	Completed, follow-up work required or added to Work Programme
<p>Date of meeting: 7 October 2019 Minute number: 78 Scrutiny of Elements of Community Safety Recommendation; that this Committee recommends to Cabinet that it looks favourably on any application received for achieving the same level of high visibility policing over the summer in 2020 in Clacton Town Centre as has been provided in 2018 and 2019. This level of high visibility Policing had been referenced as ‘Operation Spider’.</p>	<p>The Portfolio Holder responded as follows:</p> <p><i>“The scrutiny of the Cabinet’s decisions around jointly funding the increased Police presence in Clacton Town Centre in the summer, given the operation name Spider, and to provide funding for a continuing post of Anti-Social Behaviour Patrol Officer is welcomed. From the evidence presented to the Committee, both decisions seem to have been fully justified. Going forward, we are as committed as ever to work with our partners to address anti-social behaviour and provide a safe environment for the communities we serve.</i></p> <p><i>In terms of specific request around a repeat of operation spider in the summer of 2020, if an application for funding is received, it will definitely be reviewed in light of its success over recent years. However, the funding of such initiatives need to be considered in a more joined up way and measured against other items that help us meet the wide range of priorities set out within the emerging corporate plan. Therefore, I would like to see this item included in the action plan that will be developed early in 2020 to deliver against those priorities once the Corporate Plan is in place. This would also be consistent with the point set out in the financial performance report on today’s agenda that seeks to bring together a range of items we would like to invest in across the whole Council</i></p>	

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

13 JANUARY 2020

RECOMMENDATIONS MONITORING REPORT

	<p><i>that can then be considered together.”</i></p> <p>It was moved by Councillor McWilliams, seconded by Councillor Broderick and RESOLVED that Cabinet notes the Community Leadership Overview and Scrutiny Committee’s recommendation and endorses the response of the Partnerships Portfolio Holder thereto.</p>	
<p>Date of meeting: 7 October 2019 Minute number: 72 New Statutory Scrutiny Guidance Recommendation; that this Committee recommends to Cabinet that it receives the new Statutory Guidance on Scrutiny in Councils and considers the potential of developing an Executive-Scrutiny Protocol to address the way in which both will work together for the benefit of the Council as a whole while confirming the independence of both elements of the decision making process of the Council.</p>	<p>The Corporate Finance and Governance Portfolio Holder thanked the Committee for its recommendation and responded as follows:</p> <p><i>“It is clear that the Committee were aware of the existing provisions in the constitution that provide for a robust and independent scrutiny function at this Council. The receipt of the Statutory Guidance is timely for us all to reflect on the arrangements we have and the opportunity to improve upon them in a collaborative way. This collaborative approach was one that worked really well in the review of the Constitution at the end of last year and earlier this year. In fact we will be picking up that work again soon as we undertake the review promised after 6 months of operation of the changes to the constitution and, specifically, to the full Council Procedure Rules. The invitation for Cabinet to consider a possible Executive-Scrutiny Protocol as referenced in the Ministerial Guidance is one I would want to integrate into the process around the 6 month review of the changes to the constitution. The working group will, by its nature, involve Cabinet and Scrutiny Committee Members and so will be good forum to examine the potential advantages of a new protocol. Obviously, I would then want to broaden the discussion around any protocol with all the Members of the Overview and Scrutiny Committee Members and Cabinet</i></p>	

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RECOMMENDATIONS MONITORING REPORT

	<p><i>colleagues before any final recommendations are submitted.”</i></p> <p>It was moved by Councillor G V Guglielmi, seconded by Councillor Talbot and RESOLVED, that Cabinet notes the Community Leadership Overview and Scrutiny Committee’s recommendation and endorses the response of the Portfolio Holder for Corporate Finance and Governance thereto.</p>	
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BRIEFING NOTE

COMMUNITY LEADERSHIP OVERVIEW & SCRUTINY COMMITTEE

13TH JANUARY 2020

DRAFT HOMELESSNESS REDUCTION & ROUGH SLEEPING STRATEGY 2019-2024

(Briefing note prepared by Peter Russell)

The draft Homelessness Reduction & Rough Sleeping Strategy 2019-2024 was approved to go out to public consultation by the Portfolio Holder for Housing on 17th December 2019. The consultation period will start the week beginning 6th January 2020 and will run for six weeks. As part of the consultation process, it has been suggested that the draft strategy be presented to the Community Leadership Overview & Scrutiny Committee.

Section 1 Homelessness Act 2002 requires the Council to carry out a review of homelessness in the district and to formulate and publish a homelessness strategy based upon the conclusions in that review and predicted future levels of homelessness in the district. The Council is required to comply with the provisions of the Housing Act 1996 (as amended by the Localism Act 2011 and Homelessness Reduction Act 2017) in assessing, preventing and tackling homelessness in the District.

The Homelessness Reduction & Rough Sleeping Strategy has been drafted following the introduction of the Homelessness Reduction Act 2017. This has been the most significant change to homelessness administration and legislation since the first homelessness legislation was passed in 1977. This strategy has been developed to reduce homelessness and rough sleeping in the district at a time when homelessness is increasing locally and nationally with associated social and financial costs.

The strategy sets out the national and local strategic setting for homelessness and the causes and demographics of homelessness and rough sleeping in the District. It sets out the challenges the Council faces in tackling homelessness and rough sleeping locally and how homelessness is an issue that needs to be tackled in partnership with other agencies. The council, as a community leader, can facilitate earlier prevention and better partnership working.

The strategy identifies four key strategic priorities to reduce homelessness and rough sleeping in the district as follows:

- Earlier Intervention and Education
- Better Partnership and Holistic Working
- Increasing the Supply of Suitable Accommodation
- Exploring New Ways to Prevent and Tackle Rough Sleeping.

Once the consultation period has expired, the Council will produce an action plan to deliver the priorities identified in the strategy.

As part of the consultation process, it is felt that the Community Leadership Overview & Scrutiny Committee should have the opportunity to scrutinise the strategy and make any recommendations to the Portfolio Holder for Housing as necessary.

PETER RUSSELL
EXECUTIVE PROJECTS MANAGER (HOUSING)



**DRAFT HOMELESSNESS
REDUCTION & ROUGH SLEEPING
STRATEGY 2019-2024**

Content

1 • Foreword (Portfolio Holder for Housing)

2-3 • Executive Summary

4-7 • Part 1 – Homelessness

- Homelessness Reduction Act 2017
- The impact of the Homelessness Reduction Act 2017 on the Council
- Welfare Reform
- Other legislation
- The pledge to end rough sleeping

8-10 • Part 2 – The local strategic setting

- Corporate Plan 2016-2020
- Tending Health & Well-Being Strategy 2018-2020
- Livewell Essex
- Revised Housing Allocations Policy 2019
- Essex Prevents

10-13 • Part 3 - Our District

- District profile
- Social indicators
- Housing need and demand
- The Housing Market
- Affordable housing delivery

14-19 • Part 4 – Homelessness Review

20-22 • Part 5 – Our Strategic Priorities

- Earlier Intervention and Education
- Better Partnership and Holistic Working
- Increase the supply of accommodation
- Exploring and adopting new ways to tackle rough sleeping

23 • Part 6 – Monitoring the Homelessness Reduction & Rough Sleeping strategy

Foreword

(Portfolio Holder for Housing)

Earlier this year, I was privileged to attend a Homelessness Stakeholder event at Clacton Town Hall. It gave me an opportunity to meet representatives from the statutory and voluntary sectors as well as our specialist homelessness advisor from the Ministry and Housing, Communities and Local Government. The event highlighted the issues facing the district in terms of reducing homelessness and rough sleeping and how all agencies could work together to tackle one of the blights on our society. I was impressed by the commitment of all those attending the event to reduce homelessness in the district and I was especially impressed by the commitment and dedication of council staff to meeting the needs of people at risk of homelessness.

Homelessness is caused by a multitude of factors and affects all parts of our district. Whilst we are proud of our district and recognise it is a great place to live in, work in and visit, we have seen an increase in homelessness in recent years and the social and economic consequences that homelessness brings. The Council has a proud record of preventing and tackling homelessness but we recognise that we can do more. Our housing strategy sets out our plans to deliver more affordable and other housing over the next five years and the plans we have to deliver more homes will help us in tackling homelessness in our local communities. Whilst we all accept that housing is not just about bricks and mortar and that there is a need to approach housing and homelessness in a more holistic manner, we do need more accommodation in all sectors to help us reduce homelessness in the district and reduce the impact homelessness and rough sleeping has on our people and communities.

The Homelessness Reduction Act 2017 has brought more challenges and pressures on Council and as a consequence we have all had to re-focus our efforts on how we tackle homelessness and rough sleeping. The legislation puts a strong emphasis on preventing homelessness and we accept there is a need to intervene earlier to prevent homelessness in the district. Whilst the legislation places duties on the Council to tackle homelessness, as a society, we all need to understand homelessness better and the reasons why it occurs. Educating our communities and stakeholders on homelessness and its impact on our communities is a key priority.

Reducing homelessness and rough sleeping requires a partnership approach and the council, as a community leader, will facilitate and encourage agencies to work together with us to tackle homelessness and rough sleeping. We are fortunate that we have local stakeholders and agencies engaged with the Council to tackle these issues.

Rough sleeping remains an issue for the district and whilst the numbers of people sleeping rough are low compared to other areas, we recognise that we need to intervene quicker to respond to rough sleeping and more importantly, we need to do more to prevent it in the first place. We will implement any changes proposed by central government as part of its Rough Sleeping Strategy and ensure that the priorities in this strategy have a positive impact on our communities and our resident's lives.

Councillor Paul Honeywood

Portfolio Holder for Housing



Executive Summary

The Council is required by the Homelessness Act 2002 to review homelessness in its area and deliver a strategic approach to tackle, prevent and reduce homelessness and rough sleeping.

Tendring District Council is proud of its record of providing assistance and support to those residents who approach us for help because of homelessness. What is becoming clear is that it is increasingly difficult to assist residents approaching for help because of the increasing cost of accommodation, the lack of affordable housing in the district and the impact of welfare reforms on some of our most vulnerable residents. Homelessness can have catastrophic consequences, not only for the individual, but for their families and communities and the cost to society can be prohibitive. Homelessness can not only lead to a deterioration of physical and mental health, but can impact on an ability to gain and maintain employment and our children's educational attainment and life prospects.

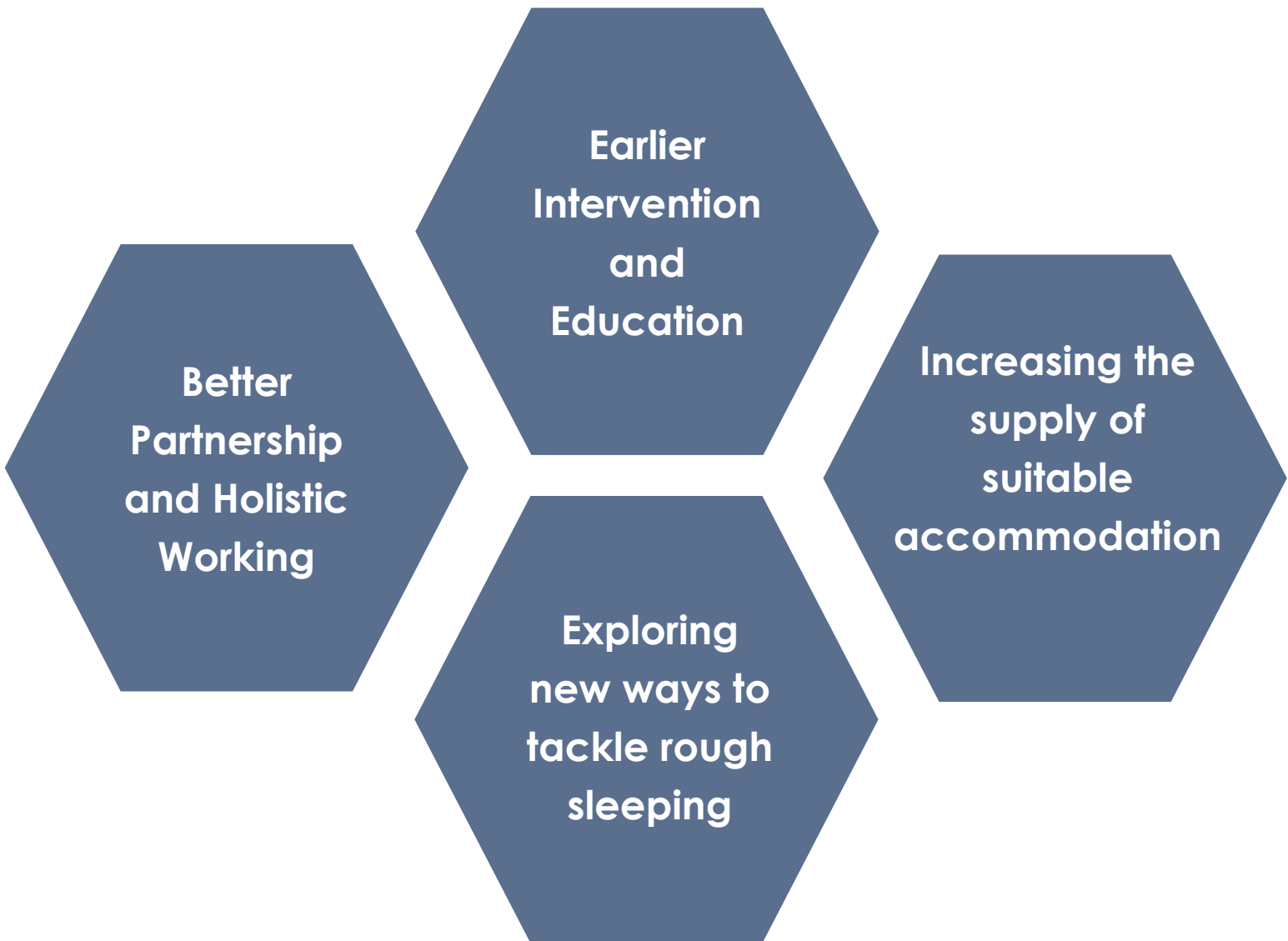
This Homelessness Reduction and Rough Sleeping Strategy has been developed following recent changes to the way local authorities assess homelessness and deliver services in their areas. The Homelessness Reduction Act 2017 made the most fundamental changes to homelessness legislation since 1977 and all local authorities have had to adapt and respond to these changes and the new challenges they have brought.

Whilst Tendring is a great place to live, work and visit, it has some distinct challenges which the council needs to address. The district rates highly on the Index of Multiple Deprivation and in September 2019, Jaywick Sands was confirmed again by the Ministry of Housing, Communities and Local Government as the most deprived ward in England. Although Jaywick Sands is the most deprived area in the UK, other parts of the district suffer from deprivation and it is estimated that 1 in 7 people in the district live in a deprived area and 1 in 5 children in the district live in poverty.

Homelessness has increased in recent years and the number of households owed a homelessness duty and the number placed in temporary accommodation has increased significantly. Whilst the Homelessness Reduction Act 2017 placed additional burdens on the council, it is the loss of and lack of suitable accommodation in the private sector and the cost of the private rented sector that is primarily responsible for the increase in demand. Rough sleeping is the most extreme form of homelessness and whilst the numbers sleeping rough in the district are low, the Council is keen to explore new methods of working with the most vulnerable homeless clients.

The Council has recently produced a new Housing Strategy 2019-2024 for the district "Delivering Homes To Meet The Needs of Local People" which is currently out to consultation. The strategy sets out the Council's ambition to increase the number of affordable homes in the district over the next five years which will assist the council in tackling homelessness in all parts of the district. The draft strategy can be viewed and commented on at www.tendringdc.gov.uk/strategies-and-policies

Whilst the draft housing strategy sets out the Council's ambitions for the housing market in the district, this strategy will specifically focus specifically on reducing homelessness and ending rough sleeping. In order to meet these challenges, the council has identified four key priorities for reducing homelessness and rough sleeping as follows:



Consultation findings

In July 2019, the Council hosted a homelessness stakeholder event at Clacton Town Hall which was attended by representatives from the statutory and voluntary sectors in the district as well as the Portfolio Holder for Housing. We welcomed our specialist advisor from the Ministry of Housing, Communities and Local Government who gave a talk on the impact of the Homelessness Reduction Act 2017: "One Year On" and a presentation was given on the Council's draft Housing Strategy. Over 25 people attended the event and they were asked to feedback on what they felt the priorities should be for the Council in drafting this strategy. The feedback given by the agencies attending the event have helped shape the priorities in this Homelessness Reduction and Rough Sleeping Strategy.

Part 1 – Homelessness

Homelessness has become a higher profile issue in recent years and in August 2018, the Government issued its Rough Sleeping Strategy committing to halve rough sleeping by 2022 and to end it altogether by 2027. Homelessness continues to increase nationally, regionally, and in the Tendring district as well. The number of households accepted for a full housing duty by the Council in 2013/14 was 24 and this increased to 102 in 2017/18. The Council regularly provides data to central government on homelessness activity in the district, but the data does not provide a total overview of homelessness in the area.

For a lot of people, the obvious expression of homelessness is rough sleeping but this does not necessarily define what homelessness means. Homelessness is defined in legislation, specifically the Housing Act 1996 (as amended), but it is important to acknowledge that homelessness comes in many forms and often a lot of homelessness is hidden from society. Expressions like “sofa surfing” are now commonly used but it does not alter the fact that a “sofa surfer” is a person without a home to call their own. The same would apply to the family who has had to move in with relatives because they lost their last settled accommodation or the household who has accommodation but cannot remain in their home because it is not safe to do so. The definition of homelessness is, therefore, complex.

Homelessness Reduction Act

The Homelessness Reduction Act 2017 brought in the most fundamental changes to the homelessness legislation in a generation. The changes brought in by the Act can be summarised as follows:

- Changed the definition of threatened with homelessness from 28 days to 56 days
- Required the council to assess the reasons for homelessness as well as the client's housing and wider support needs.
- Required the council to agree a personalised housing plan with the client setting out the steps the council and the client would take to prevent or relieve their homelessness
- The act introduced a new “prevention” and “relief” duty which requires the council to proactively help clients to remain in their homes or support them to move to alternative accommodation.
- The “prevention duty” aims to prevent a client threatened with homelessness from becoming homeless. The council must take steps to help the client to remain in their home or move seamlessly to alternative accommodation before the loss of the home. The duty lasts for 56 days but may be extended if the council continues with efforts to prevent homelessness.
- The “relief duty” is owed to all households who are homeless and need help to secure accommodation. The duty lasts for 56 days and can only be extended by the council if the client does not qualify for the main homelessness duty.
- Specified public authorities are now required to refer anyone they consider to be threatened with homelessness within 56 days or homeless to the council under what is called the “duty to refer”
- The council is required to provide more detailed data to central government on homelessness activity to facilitate future policy development.
- A new code of guidance for local authorities was issued to local authorities in February 2018 which council's must have regard to in performing their functions under the homelessness legislation.

The impact of the Homelessness Reduction Act on the council

There is no doubt that the Homelessness Reduction Act 2017 positively intended to focus local authorities to prevent and relieve homelessness in their areas. Following the introduction of the Homelessness Act 2002, the Council adopted a preventative approach to tackling homelessness in the district. The Council always kept its core homelessness assessment and housing options service in house and offered advice and assistance to all members of the community who approached for advice and assistance. Households who were assessed as not being owed a duty with accommodation such as those not in "priority need" or those found to be "intentionally homeless" were still offered advice and financial assistance to find accommodation to prevent or relieve their homelessness.

The introduction of the Homelessness Reduction Act 2017 meant that the Council had to fundamentally review its housing options and homelessness service and the following changes were adopted:



Whilst the numbers approaching the Council for assistance have remained constant, the provisions in the legislation have meant that more in-depth casework is required with each client. There is also no doubt that the legislation created extra financial burdens on the Council and we were assisted with extra funding by central government as a result. However, the funding we received is only guaranteed up to March 2020 and as such, the level of service must remain under review.



Welfare Reform

The Welfare and Work Reform Act 2012 introduced a number of measures to reduce the level of benefit payable to low income households and households reliant on benefits. The changes have put a limit on the amount of benefit payable towards housing costs at a time when, especially in the private sector, housing costs have increased and continue to increase. This leaves many low income households struggling to pay their housing costs. In terms of homelessness, some of the most significant measures have been as follows:

Benefit Cap

The benefit cap restricts the maximum amount of benefit a household can receive. The cap in Tendring is now £20,000 per annum for families and £13,400 for single people. The cap does not apply to households where the claimant works at least 16 hours per week or receives certain disability benefits.

Social Sector Size Criteria

Commonly referred to as the “bedroom tax”. It applies a benefit reduction for council and other registered provider tenants who are of working age and who are deemed to have a spare bedroom or more. The Council's Housing Allocations Policy gives a high priority to households affected to move to smaller accommodation but the lack of affordable housing in the district does not necessarily provide a speedy solution for those affected.

Local Housing Allowance

Local Housing Allowance (LHA) is the maximum level of housing benefit that can be claimed in the private sector in a local area. The LHA rates were capped in April 2016 for four years which means that as rents have increased in the private sector, the level of benefit has remained constant. This has meant that private accommodation has become unaffordable for lower income households and contributed to an increase in homelessness.

The shared room rate

Single people under the age of 35 can only claim local housing allowance at a shared accommodation rate in the private sector. This means that they can only receive £64.78 per week in this district up to March 2020, even if they live in self-contained accommodation. There are exemptions in place for households in specific circumstances such as those in supported accommodation, those who have recently left care and those in receipt of certain disability payments.

Universal Credit

Universal Credit (UC) was rolled out in the district of Summer 2018. It replaced a number of benefits, including housing benefit and local housing allowance, that were previously claimed separately and paid weekly. Claimants are now paid monthly instead of weekly and locally, tenants who have moved onto UC have faced significant delays in their housing costs being paid which has increased homelessness.

Rent reduction

The Council (as a stock retained landlord) and other registered providers were required to reduce rents by 1% each year for a period of 4 years from April 2016. Whilst this reduced the benefit bill nationally, it severely impacted on the Council's ability to deliver new council housing in the district at a time when homelessness was increasing and when new affordable homes were desperately needed.

Other legislation:

Part VII Housing Act 1996

This is the legislation that sets out the council's responsibilities to those who are homeless or threatened with homelessness. It has since been amended by the Homelessness Act 2002, Localism Act 2011 and Homelessness Reduction Act 2017.

Homelessness Act 2002

This is the legislation that requires the council to adopt a homelessness strategy for its area. It also changed provisions relation to the housing register and allocations.

Equality Act 2010

The act provides a legal framework to protect the rights of individuals and advance equality of opportunity for all. It protects individuals with designated "protected characteristics" from discrimination and the council must have regard to the Act in exercising its functions.

Localism Act 2011

The act gave local authorities the power to set their own eligibility criteria on their housing registers in relation to residency requirements. The legislation also gave the Council the power to end its main housing duty to the homeless by arranging a suitable offer of accommodation in the private sector.

Care Act 2014

This legislation requires the Council to promote well-being when carrying out our care or support functions when working with clients. The act specifically refers to the suitability of living accommodation and as such, the Council must have regard to the suitability of a client's living accommodation in line with the act.

De-regulation Act 2015

This act prevents landlords from serving notices in retaliation for complaints made about the condition of the tenant's property. It also amended the rules regarding the validity of notices requiring possession and requires landlords to prove they have complied with statutory requirements if they wish to evict their tenants.

Tenants Fees Act 2019

This act prevented the charging of fees by landlords and agents to tenants seeking or looking to renew accommodation and only allows fees to be charged as prescribed by the act.

The Pledge to End Rough Sleeping

The Government adopted a Rough Sleeping Strategy in August 2018. The Government pledged to halve rough sleeping by 2022 (the end of that Parliament) and to end rough sleeping altogether by 2027. £27 million of funding was committed to fund Housing First models in the cities of Liverpool Manchester and the West Midlands. The strategy is centred around three core pillars, **Prevention Intervention & Recovery**. Since 2010, the numbers of people sleeping rough has increased nationally by 165% despite a drop of 2% in the last twelve months. We await the results of the evaluation of the Housing First models but it is anticipated that local authorities will be required to adopt a Housing First or similar model in the future as the model was first developed in Finland where it proved very successful in tackling rough sleeping.

Part 2 - The local strategic setting

There are a number of local strategic documents which have been developed which will impact on this strategy. These include

Corporate Plan 2016-2020

The Corporate Plan 2016-2020 puts **community leadership** at the heart of everything the Council does. It is from this central role that the Council undertakes services or works with partners with the aim of tackling the key challenges in the district which are identified as:

- Poor health (factors being health, well-being, living conditions and environment)
- Pockets of high unemployment
- Low economic activity (factors being job opportunities, qualifications and skills)
- Reducing budgets whilst delivering key services (factors being governance, structure, ways of working, 'more for less' approach)
- Poor infrastructure (factors being single lane A120, road congestion, infrequency of rail and bus services);

Our priorities to tackle these challenges are:-

- A focus on engaging with and supporting all tiers of the local community, working with partners, addressing crime and delivering a balanced budget.
- A focus on encouraging major business investment as well as supporting smaller businesses, making the most of our assets, working with partners to boost qualifications and skills, and providing quality tourist attractions and leisure facilities
- A focus on working with partners to help those with mental health problems, building council houses, shaping the locale and environment, working with partners to support children, and identifying opportunities for local regeneration

As a community leader, the Council will deliver high quality affordable services and work positively with others including partnership working on education, health, community safety and housing.

Tending Health & Well-being Strategy 2018-20

The Tending Health and Well-being Strategy 2018-20 sets out a partnership approach to tackling pressing health issues in the district. It seeks to build on existing good work to ensure improved health outcomes for our communities. The core strategic principles set out in the strategy are:



The council recognises that good, decent affordable housing and tackling and reducing homelessness and rough sleeping can improve health outcomes for our communities.

Livewell Essex

Livewell is a campaign designed to engage communities, families and individuals with the aim of providing information about all that is on offer in Essex to improve health and wellbeing.

All Essex Local Authorities and our partners have come together to collaborate on the health and well-being agenda and work towards achieving better health outcomes for people across the district.

Livewell is comprised of 6 key themes including:

startwell - Giving children the best start in life. Endeavors to help families have the best start in life.

bewell - People of all ages, shapes, sizes and abilities can benefit from being physically active. Encourages more people to undertake regular physical activity, which will in turn produce longer term health benefits.

eatwell - Healthy eating means consuming the right type and quantity of food from all food groups in order to lead a healthy life. Raising awareness across the district about healthier eating.

feelwell - A state of mental wellbeing in which every individual realises his or her potential and can cope with the normal stresses of life.

staywell - Clinical wellbeing, a state of health. Working together with the community and professionals to ensure our residents have access to the best clinical services.

agewell - Plan now for the future, for a healthier retirement. Endeavors to encourage people to look at improving their health and wellbeing now, to be able to lead a better quality of life in the future.

Revised Housing Allocations Policy 2019

The Council has revised its Housing Allocations Policy, first adopted in November 2013, to ensure that households owed a prevention, relief or main housing duty are awarded priority on the housing register. The revisions to the policy have also taken on board changes

in guidance and case law so that households owed a main housing duty are not required to meet the residency requirement of three years which has been in place since the original policy was adopted in November 2013. The Government's Domestic Abuse Bill recently had its second reading in Parliament and will place new duties on council's to offer support to victims of domestic abuse. It is anticipated that further changes to the Housing Allocations Policy will be required once this legislation takes effect.

Essex Prevents

Essex Prevents is an initiative by Essex County Council, in partnership with borough and district councils, which is designed to foster a county-wide approach to tackling and reducing homelessness across the county. The project aims to:

- Recognise those groups most at risk of homelessness to develop earlier intervention and prevention
- Improve communication and understanding between partners to reduce risks and improve outcomes for all involved, e.g. multi-agency training, pooling resources and protocols
- Open, honest, transparent services that enable people to take responsibility, make considered choices and manage expectations
- Improve the flow of information and management of cases, removing duplication and streamlining the way we work between organisations
- Improve the understanding and prioritisation of the commissioning of support services between organisations that prevent homelessness
- Tackling the perception and stigma of homelessness and affordable housing by collectively identifying need throughout Essex
- Using the information we collate to drive changes to organisational plans and lobby collectively for improvements to wider policy such as welfare reform, social care and local plans.

The county council has also worked in partnership with district and borough council's to develop protocols for 16/17 year olds who are homeless and families with children who are intentionally homeless. **The county council, with other district and borough councils, recently signed a joint protocol across Essex for people being released from custody.**

Part 3 – Our District

The Tendring district has an area of approximately 130 square miles with a coastline of 60 kilometres. The district is in North East Essex and borders Suffolk to the North as well as being approximately 70 miles from London. The district consists of a number of coastal and riverside towns and a largely rural heartland.

The largest urban area is Clacton-on-Sea. Tendring is also home to the international port of Harwich and the coastal towns of Frinton-on-Sea and Walton-on-the-Naze. The district contains the historic port of Brightlingsea and also Manningtree which borders Suffolk on the Stour Estuary. Our rural heartland contains many distinctive villages and hamlets of varying size.

Social indicators

Tendring has a higher than average number of households who are claiming benefits or who constitute workless households. This is not surprising given the pockets of deprivation in the district. The number of unemployed households in the district is estimated to be 5.3% of the population compared to 3.6% for the rest of the East of England and 4.2% nationally. The district also has concentrated areas of multi-generational worklessness. There are 6,800 workless households that have a child under the age of 16 which is the highest number in Essex. 12% of children under the age of 16 live in a workless household. 24% of children in the district live in a low income family which is the highest percentage in the county.

Tendring suffers particularly from health inequalities, especially in its most deprived communities. A high proportion of the district's population (67.5% of adults) are classified as overweight or obese and the district has the highest level of physically inactive adults in the county. Mental health and wellbeing is another concern in the district. Tendring has one of the highest suicide rates in the country (it was ranked 4th out of 324 districts in England in 2015/16) and also has higher than average admissions to hospital for alcohol-related harm. Tendring has a high prevalence of mental health disorders in children, which is not surprising given the high levels of child poverty and deprivation in the district. Mental health disorders in children have an impact on educational attainment and Tendring generally ranks poorly compared to the rest of Essex in terms of educational attainment.

Earnings in Tendring are lower than the regional average with the mean earned income for someone in employment being £28,116 per annum. The average household income for the district per annum is £29,071. As local housing allowance rates have been frozen until 2020 and rents in the private sector continue to increase, the private sector is becoming increasingly unaffordable for a growing number of households.



Housing need & demand

The Council has a housing register which is used to allocate council and other registered provider accommodation. The housing register also gives an indication of the need for housing in the district. In November 2013, the Council adopted a new Housing Allocations Policy which introduced a residency requirement for households seeking to join the housing register. It is now a requirement that a person resides in the district for at least 3 years before applying for housing and that they have an assessed housing need. There are some exceptions to this rule prescribed by statute.

As at 31st October 2019, there are 1734 households on the housing register. The bedroom need is broken down as follows:

1 bedroom	842 households	49%
2 bedroom	463 households	27%
3 bedroom	294 households	17%
4 bedroom	108 households	6%
5 bedroom +	27 households	1%

The demand for housing is clearly weighted towards 1 bedroom accommodation. However, of the 842 households registered for 1 bedroom accommodation, 446 (53%) are households over the age of 60. This demonstrates that there is a need to address the housing needs of our older population especially as the trend will be for people to live longer and that one bedroom accommodation should be accessible and designed to meet long-term disabilities.

451 households (26%) on the housing register have a physical or mental health condition made worse by their housing. Furthermore, the number of employed households on the housing register has increased year on year from when the Housing Allocations Policy was adopted and 14% (243 households) have an adult member in employment. This is an indication of the difficulties in accessing home ownership in the district as households who would like to buy a home see affordable rented housing as their only option.

Our housing market

The housing market in Tendring is dominated by owner-occupied accommodation. The most recent Strategic Housing Market Assessment published in December 2015 stated that the tenure breakdown in the district was as follows:

Tenure	Number of households	Approx. %
Owner-occupation	44,569	70%
Private rented	12,968	20%
Social/affordable rent	5,623	9%
Shared ownership	79	1%

In terms of the rental market, it is demonstrated that the private rented sector is currently the key player in terms of choice and availability. The number of social/affordable rented homes is much lower than other districts/boroughs in the Housing Market Area (Braintree, Chelmsford & Colchester). The number of shared ownership homes is very low compared to other areas.

Whilst the private rented sector is the key player in terms of choice and availability, the private rented sector in Tendring suffers from condition and repair issues. According to the Department of Business, Energy & Industrial Strategy, 10.6% of households in the district live in fuel poverty which impacts on their health and well-being. It is estimated that 21% of the homes in the district contain a Category 1 Hazard as defined in the Housing Health and Safety Rating System and that the cost of treating these hazards would be approximately £49m. Furthermore, treating and remedying these hazards would save the NHS approximately £2.3m per year. The Council believes that good health starts at home regardless of tenure or sector. 30% of homes in the district have an EPC rating of E or below and are therefore classed as sub-standard.

As at 31st March 2019, there were 5558 affordable rented homes in the district. 3134 are owned by the council and 2424 are owned by other registered providers (housing associations). Of the 2424 properties are owned by other registered providers, 509 are let through the Seaside and County Homes Scheme and are homes built by the former Greater London Council for retired people living in the London Boroughs. They are therefore not available to households living locally and this reduces the potential pool of properties available.

Bedroom	Council	Registered Provider
1 bed	1191	748
2 bed	1034	953
3 bed	897	663
4 bed	9	55
5 bed +	3	5

Affordable housing delivery

The number of affordable homes delivered in the district in the last five financial years has been exceedingly low. The number of homes delivered has been as follows:

Year	Number of homes delivered
2014-15	0
2015-16	33
2016-17	5
2017-18	38
2018-19	8
Total	84



The low delivery of affordable housing in recent years means it is crucial to maximise the number of affordable homes in future years. The most recent Strategic Housing Market Assessment has calculated that the district needs 550 homes per annum, of which 30% (165 homes per annum) should be affordable homes. Between 1st April 2019 and 31st October 2019, 81 new affordable homes were delivered in the district which is almost as many as the previous 5 years! 10 custom built homes are under construction in Jaywick Sands (5 for rent and 5 homes for discounted sale) and the Council aspires to deliver a further 200 homes in the district over the next 5 years (a further 100 in Jaywick Sands and 100 in other parts of the district). There are a further 180 homes due to be gifted to the council by 2024. The number of new affordable homes will increase significantly over the course of this strategy and will be a key factor in reducing homelessness and rough sleeping in the district.



Tendring

Part 4 – Homelessness Review

The causes of homelessness are complex and in developing services to tackle homelessness, it is essential to understand current and future levels of homelessness and the links between the various factors which impact on and create homelessness. In reviewing the levels of homelessness in the district, the Council has had regard to various sources of data, such as data published by central government (census and other data published by the Office of National Statistics and data published by the MHCLG) as well as the data we hold locally on homelessness and housing demand set out earlier in this document. It is this review and the findings below on homelessness data that have informed the strategic priorities for this strategy.

It is important to recognise that, before the introduction of the Homelessness Reduction Act 2017, the Council only analysed the causes of homelessness for cases where a formal homelessness application was made as this was the requirement from central government at that time.

Main causes of homelessness data before the Homelessness Reduction Act 2017

The data prior to the Homelessness Reduction Act shows us that homelessness was increasing in the district prior to the Act coming into force. The ending of a tenancy in the private sector was the main cause of homelessness.

Year	Ending of private rented tenancy	Non-violent relationship breakdown	Parental/Family Eviction	Violence/harassment (including domestic violence and other violence)
2014/15	14	12	12	37
2015/16	20	10	25	27
2016/17	115	18	46	57
2017/18	124	18	49	48

Although they are not main causes of homelessness, there are two causes of homelessness which consistently create problems for the Housing Solutions team, namely people being discharged from hospital or the care sector at short notice who cannot return home and people being asked to leave caravan/chalet parks because of seasonal restrictions on occupancy or because of site licensing breaches. The Council will work with partners to establish protocols around hospital and care home discharges and explore ways to work with caravan/chalet site owners to prevent breaches of site occupancy rules.

Homelessness prevention cases before the Homelessness Reduction Act 2017

Homelessness prevention can take many forms. Examples include mediation with families or mediation between landlord and tenants to resolve tenancy disputes. It can also include some financial assistance to resolve arrears problems along with debt advice as well as providing security and safety measures in a property where the occupier is at risk but wishes to remain in their home. Homelessness prevention would also include assisting someone to move to alternative accommodation before they become homeless, for example, by providing help with a deposit.

Year	Homelessness Preventions
2014/15	402
2015/16	351
2016/17	321
2017/18	311

The number of homelessness prevention cases have decreased each year over the four year period. The decrease is attributed to the lack of opportunities to assist households to access private rented accommodation, welfare reform, increasing rents and the freezing of local housing allowance.

Homelessness Applications and Duties before the Homelessness Reduction Act 2017

The number of applications and acceptances of the full housing duty shows that homelessness has increased and that the difficulties in assisting households to remain in or move into the private rented sector has been the key factor in increasing homelessness locally.

Year	Homelessness Applications	Full Duty acceptances
2014/15	137	50
2015/16	159	54
2016/17	288	92
2017/18	308	102

Temporary accommodation placements before the Homelessness Reduction Act 2017

Year	Placements in B&B/Other nightly paid accommodation	Placements in council/other provider stock as temporary accommodation
2014/15	57	42
2015/16	91	46
2016/17	154	73
2017/18	182	86

The numbers placed in emergency and temporary accommodation increased significantly in the four years before the implementation of the Homelessness Reduction Act.

Household types making homelessness applications before the Homelessness Reduction Act 2017

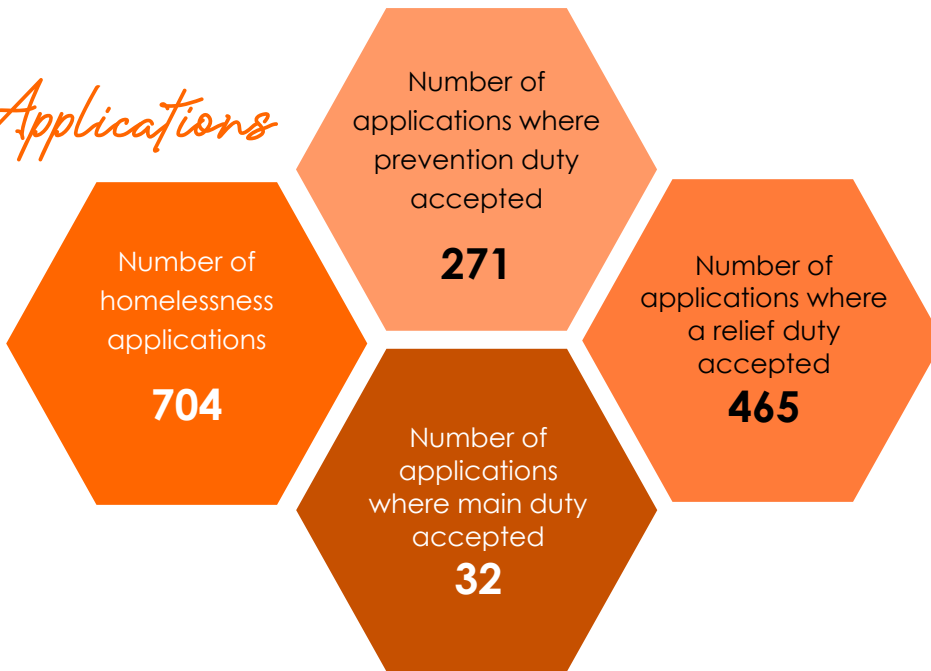
Year	Households with children	Single people	Other Household types
2014/15	84	45	8
2015/16	91	57	11
2016/17	166	100	22
2017/18	176	112	20

This data shows again that homelessness was increasing in the district prior to the introduction of the Homelessness Reduction Act 2017 and was affecting all members of our community.

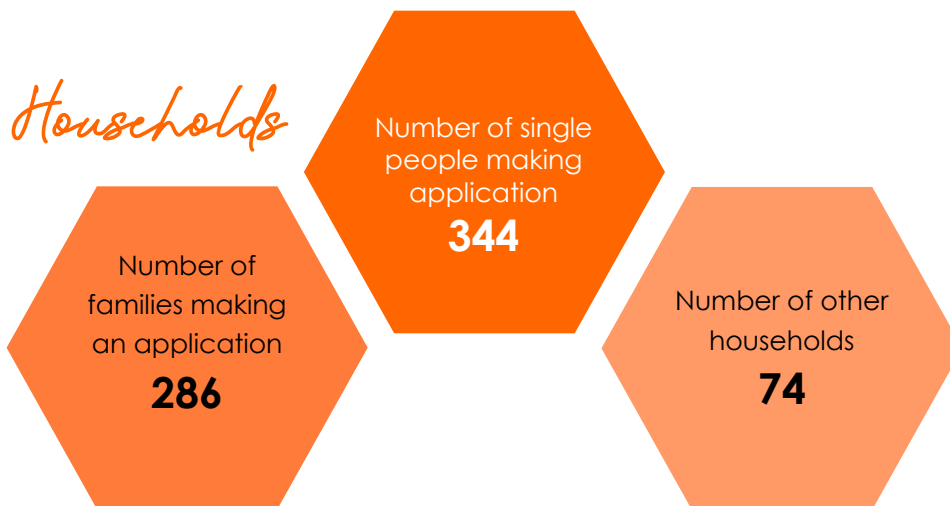


Main Causes

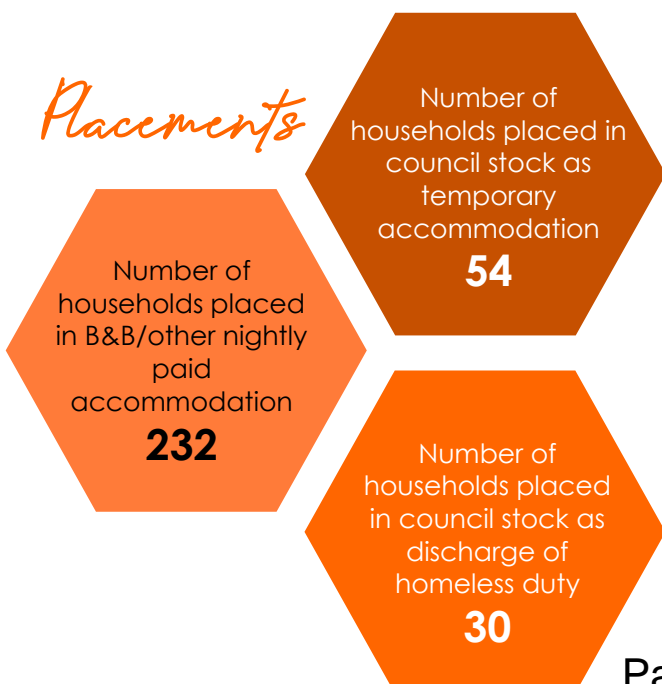
Applications



Households



Placements



It is not surprising that the number of applications to the Council has increased. The reason for this is the fact that the definition of threatened homelessness is now triggered at 56 days as opposed to 28 days. Before the introduction of the Act, the council would be approached by households before they were formally threatened with homelessness and they would be provided with advice on their options and the council would attempt to prevent their homelessness. If they are now threatened with homelessness within 56 days, the council must treat the approach as a formal application and must take steps to prevent the homelessness (part of which is to agree a personalised housing plan with the household).

It is also noticeable that since the Homelessness Reduction Act was passed, the number of single people seeking assistance has overtaken the number of families seeking assistance. Again, this is indicative of the fact that the Act requires a formal application to be taken and is primarily one of the mischiefs that the Act was designed to eliminate and will help address potential rough sleeping.

The number of households placed in B&B or other nightly paid accommodation has increased significantly which would indicate the difficulties both the council and clients have in sourcing accommodation in the current market. Although the Act has fundamentally changed the way the Council has to tackle homelessness, there is no doubt that loss of and sourcing private or other accommodation is a major concern and this is an area where the council needs to focus its activity over the next five years.

Duty to Refer

One of the fundamental changes brought in by the Homelessness Reduction Act 2017 was the "duty to refer" placed on other public authorities to make the local authority aware of a client or service user who was threatened with homelessness within 56 days. The number of referrals received by the council from 1st October 2018 - 30th September 2019 and from which sector are as follows:

Referral Source	Number of Referrals
Dept. of Works & Pensions/Job Centre Plus	86
Prison Service	61
Hospitals	43
Probation Service	17
Leaving & After Care	8
Other housing provider	8
Rough sleeping charities	3
Other local authorities	2
Forces charities	1
Total	229

The Council's view is that whilst the duty to refer is an important tool in helping to prevent homelessness, there needs to be a better understanding of this duty and awareness of homelessness and that it should be expanded, locally, to include other partners (especially private landlords). Although the Council cannot impose a duty on other non-public bodies, it can certainly encourage partners and stakeholders to make the authority aware of potential and preventable homelessness in its area.

Rough Sleeping Data

Each year, the Council provides data to the MHCLG on the number of rough sleepers in the district. The Council can either do a formal count on a single night or can provide an estimate, again based on a single night in Autumn. The Council has provided an estimate for the last five years and has worked with faith groups and other statutory and voluntary partners to arrive at robust estimates verified by Homeless Link. The numbers submitted to the MHCLG for the last five years are as follows:

Year	Estimated number of rough sleepers
December 2014	7
December 2015	7
December 2016	5
December 2017	6
December 2018	6

Although these figures are relatively low, it is unacceptable that any person should have to sleep rough in the 21st century and therefore the Council will develop services to address rough sleeping and will embrace any recommendations made following the Housing First pilots. In October 2017, following a successful joint bid with Colchester Borough Council, we were able to appoint an Early Rough Sleeping Co-Ordinator on a fixed term contract to help tackle rough sleeping in the district and develop new services for rough sleepers.

Homelessness Costs

The impact homelessness can have on an individual, family or community is huge, especially for children. Homelessness is closely linked with other complex and chaotic life experiences, mental health problems, addiction, time spent in prison and the care system and violence. The LGA's report "The Impact of Homelessness on Health" published in September 2017 confirms that homeless households are more likely to experience health inequalities, and poorer health and well-being.

The financial costs to the Council in combatting homelessness have increased dramatically in recent years. In 2014/15, the Council spent £71,382 on nightly paid accommodation. In 2018/19, these costs had risen to £498,319! This is not unique for the council as nationally, the Local Government Association has reported that spending on nightly paid accommodation has risen from £10.6m in 2009/10 to £93.3m in 2018/19. It is therefore essential that the Council looks to provide cheaper, better and more affordable accommodation as an alternative to nightly paid accommodation. The Council must look at a range of models to deliver accommodation such as working with private investors to deliver housing in the district on leaseback models and using our expertise as landlord to procure and manage accommodation on behalf of other landlords.



The Council has been fortunate to receive funding from the MHCLG to help meet the costs of homelessness in the district and in the run up to the Homelessness Reduction Act 2017 being introduced, the amount of funding received increased significantly. Between 2017/19 and 2019/20, the Council will have received £1,008m in Flexible Homelessness Support Grant as well as £272,655 New Burdens funding from the MHCLG. The funding has been used to:



The funding from the MHCLG is only guaranteed until March 2020.

The Council realises that it cannot end homelessness on its own and works in partnership with other agencies. In the last year, the Housing Solutions team has worked closely with the Peabody floating support service to meet the housing needs of vulnerable residents in the district. The council sits on the local Community Forum which meets to address the needs of the most vulnerable households in Clacton. The Council also sits on the Essex Homelessness Officers Liaison Group and has worked in partnership with the group in recent years to establish county-wide protocols for intentionally homeless families and homeless 16-17 year olds.



Part 5 – Our strategic housing priorities

At our stakeholder event held in July 2019, we asked those attending the event to give us their views on what they felt the strategic priorities should be for the Council in this strategy. Although there were many views expressed, there were some common themes raised, namely:

“Education on expectations concerning housing” “Education on tenancy sustainment”

“Better on-line information” “Earlier Intervention and prevention”

“Working better with landlords” “Better internal and external partnership working”

“Better working partnerships with agencies” “More affordable accommodation”

“Educating agencies on homelessness” “More joined up services required”

“Better support for vulnerable groups” “Free up under-occupied homes”

We have identified the following priorities for this strategy:

1. Earlier Intervention & Education

The best way to tackle homelessness is to prevent it happening in the first place. By the time a client approaches the Council for help, it is often too late and the Council's response becomes reactive as opposed to pro-active. It is essential that effective preventative services and tools are available to help clients and agencies prevent homelessness and prevent crises from arising. To this end, we feel it is important to focus services on intervening earlier and educating our community on homelessness issues. Our aims are:

To deliver a culture change with regard to homelessness in the district so that homelessness is just not seen as a problem for the housing solutions team.

To identify people at risk at a much earlier stage.

To ensure that clients and agencies have access to the best possible information to help them resolve their housing issues, including homelessness.

To improve awareness and public knowledge of homelessness and housing shortages in the area.

What we will do:

We will review the content on our website to ensure it is up to date, relevant and related to local needs and the local support available.

We will develop self-help tools to assist clients at an early stage to try and resolve their own problems

We will expand on the “duty to refer” to encourage non-statutory partners to make the Council aware of homelessness in the area.

We will visit at least 3 agencies or teams a year to educate on homelessness issues in the district.

We will assess and support households most at risk of losing a tenancy to prevent repeat homelessness and provide holistic support for clients taking on tenancy for the first time.

We will work with partners to develop protocols for those leaving hospital or the care sector to prevent the unnecessary use of nightly-paid accommodation.

We will work with our local landlord forum and letting agencies to make them aware that we can intervene to prevent homelessness arising.

We will promote our Credit Union to encourage clients to save for unforeseen eventualities as opposed to relying on payday lenders or loan sharks.

2. Better Partnership & Holistic Working

The council has a good record of working with statutory and non-statutory partners to tackle homelessness issues in the district but one of the themes that came out of our stakeholder event was that we could work better together. Our main partners are Essex County Council, the Department of Works and Pensions, Prisons, the Probation and Youth Offending Service, Next Chapter, Peabody Support, faith groups, drug and alcohol charities and veteran's organisations. We accept that not all households have support needs but we must ensure that support is available for the most vulnerable. There are no easy solutions to eradicate homelessness and so partners must work together. The Council, in its community leadership role, can facilitate better partnership working but all agencies need to be committed to prevent homelessness earlier. Our aims are:

To improve working relationships with partner agencies to end a "them and us" culture

To embed a homelessness prevention approach across the Council

To treat homelessness as a holistic issue and not just a housing issue

To improve the help we can give to landlords who agree to work with us in meeting demand

What we will do:

We will create a new homelessness prevention and rough sleeping forum for the district.

We will encourage partner agencies to work out of our "Hub" in Clacton so to improve partnership working.

We will review our support plans to include issues that are not related to housing e.g health and well-being, and employment issues.

We will continue to attend the local Community Forum to foster better relations with local faith groups and the voluntary and statutory sector.

We will work with the Clacton Town Centre Group to tackle issues in the town relating to homelessness, rough sleeping, street drinking and begging.

We will work with the voluntary and charitable sector to reach out to the most vulnerable and those who may treat the Council with suspicion.

We will develop new partnerships with and services for landlords who are keen to work with the council to meet demand in the district.



3. Increasing the supply of suitable accommodation

It is becoming harder to assist vulnerable clients with accommodation as the private sector becomes more expensive and there is a shortage of affordable housing available to meet the demand we face. Whilst our ambition is to prevent homelessness in all cases, it is not possible to prevent homelessness in each and every case and therefore we need a supply of accommodation to meet the needs of the homeless and the inadequately housed in the district. All parts of the market can play a part in increasing the supply of accommodation. We have been too reliant on nightly paid accommodation such as B&B accommodation and the cost of this accommodation is becoming too prohibitive. Our aims are:

To increase the number of affordable homes in the district over the course of this strategy

To work with private investors to deliver accommodation at affordable rents to meet increased homelessness demand.

To reduce dependency on nightly-paid accommodation and seek to end its use by the end of this strategy.

To use our expertise as a landlord to procure and manage accommodation on behalf of private landlords.

To work with and support commissioners and other providers to deliver specialist accommodation in the district for the most vulnerable in our community.

What we will do:

We will deliver at least 250 new affordable homes in the district over the course of this strategy.

We will deliver a new incentive scheme to free up family-sized council housing for those seeking to move to the right-size accommodation.

We will review our nomination agreements with other registered providers in the district to maximise affordable housing for local people.

We will increase the number of move-on properties we make available to supported housing partners to free up units of supported accommodation.

We will explore schemes with private investors to purchase or acquire homes in the private sector and to lease them back to the Council to manage at affordable rents.

We will explore if we can deliver an “in-house” leasing scheme using our expertise as a stock-retained landlord.

We will deliver an extra 30 units of accommodation in our stock as an alternative to nightly paid accommodation.

4. Exploring new ways to tackle rough sleeping

Rough sleeping is the most visible demonstration of homelessness and often the most catastrophic. Although the numbers of people sleeping rough in the district is low compared to other areas, it is important that earlier prevention measures are in place to prevent rough sleeping occurring in the first place. The fact that the numbers are low should not lead to complacency and any instance of a person sleeping rough should be seen as a failure. Our aims are:

To learn from the Housing First pilots and adopt any recommendations for the district.

To have a zero-tolerance approach to rough sleeping.

To prevent rough sleeping in the first place but if not possible to get rough sleepers off the streets as a matter of emergency (a “No Second Night Out” approach).

What we will do:

We will adopt a Severe Weather Emergency Protocol for each year of this strategy.

We will submit funding bids to maintain services in the district.

We will evaluate the lessons we have learnt over the past two years with regard to rough sleeping and implement any necessary changes.

We will provide a small number of “crash beds” in the district so that no person spends a second night on the streets.

We will relocate individuals who have support needs in other areas.

We will promote “Streetlink” to the community and partners and encourage referrals to the Council.

Part 6 – Monitoring the homelessness reduction and rough sleeping strategy

Some of the actions in this strategy are short-term and can be realised quickly. Others will take a number of years to bear fruition. There can be legislative or policy change at a national or local level that could render some of the actions in the strategy redundant or unachievable. It is therefore important that the strategy responds to changing needs and new actions are agreed as necessary.

The strategy will be accompanied by an action plan which will set out when the actions will be completed and achieved, The strategy and action plan will be reviewed and monitored regularly and a report will be produced and published annually to update the homelessness reduction and rough sleeping forum, the wider community and other partners on how the strategy is progressing.

Appendices:

Equalities Impact Assessment (to be completed)

Homelessness Reduction and Rough Sleeping Strategy 2019-2024 Action Plan (to be completed)

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COMMUNITY LEADERSHIP OVERVIEW & SCRUTINY COMMITTEE

13 JANUARY 2020

REPORT OF THE HEAD OF PEOPLE, PERFORMANCE & PROJECTS

PERFORMANCE REPORT JULY - SEPTEMBER 2019 (QUARTER TWO)

(Report prepared by Anastasia Simpson & Katie Wilkins)

PART 1 – KEY INFORMATION

PURPOSE OF THE REPORT

To present the Performance Report 2019/20 (*Community Leadership*) for the period July – September 2019 (Quarter Two).

The purpose of this report is to submit the relevant performance data to the Overview & Scrutiny Committee so that it can undertake scrutiny of it in so far as:

- (a) Is the performance monitoring system capturing the right level of data to support delivery of the Corporate Plan and its priorities and projects – and to make recommendations thereon.
- (b) Is there performance as identified in the monitoring data that warrants scrutiny of an activity – and to determine whether and how that scrutiny should take place; including it as appropriate in the work programme.

EXECUTIVE SUMMARY

The Performance Report sets out the detailed actions and targets for the delivery of the Council's priorities for the coming year that relate to our partnership and influencing work.

The Performance Report includes both the Council's emerging Corporate Plan 2020/24 and Priorities and Projects 2019/20.

The Priorities and Projects for 2019/20 were approved by Cabinet at its meeting of the 19th July 2019. It was agreed that the next phase of this work would be to develop specific deliverables (for the priorities and projects) in consultation with the relevant Portfolio Holders and that these would be incorporated into the Performance Report(s) in line with the Quarter Two timetable and presented to Cabinet, so Cabinet can endorse the deliverables before they are subject to scrutiny.

The Performance Report(s) were agreed by the Cabinet at its meeting on the 8th November 2019.

The indicators and projects highlighted in the report are deemed 'non measurable' as Tendring's role is that of influence only.

Any feedback from the Community Leadership Committee will be presented to a future meeting of the Cabinet as a separate reference report.

RECOMMENDATION

That the Community Leadership Committee notes the Council's Performance Report for the period July - September 2019 (Quarter Two) and determines whether it has any comments or recommendations to put forward to Cabinet.

DELIVERING PRIORITIES

The report shows the high-level projects that are being undertaken to deliver key objectives for

the Council, whereby the Council's role is that of influence only.

FINANCE, OTHER RESOURCES AND RISK

Resources

The priorities highlighted within the Performance Report for the period July – September 2019 (Quarter Two) can be delivered within the Council's existing budgets.

Risk

These priorities are all within the current TDC risk framework.

LEGAL

The actions proposed in this report are within the Council's legal powers.

OTHER IMPLICATIONS

None.

APPENDICES

Appendix A: Performance Report (Community Leadership) July - September 2019 (Quarter Two).

Appendix B: Cabinet Report (8 November 2019).

PERFORMANCE REPORT (COMMUNITY LEADERSHIP)

Quarter 2 (July - September 2019)

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Introduction

The following pages include the Council's emerging Corporate Plan 2020 - 2024 and Tendring District Council's Priorities and Projects 2019/20 where the Council have an influencing role. There is a clear link between the aspirations, detailed in the Plan, and Priorities and Projects noted. Projects sit under the following headings:-

	Community Leadership Through Partnerships
	<u>Health</u> Page 4
Page 44	<u>Education</u> Page 5 & 6
	<u>Law and Order</u> Page 7, 8 & 9
	<u>Influencing & Lobbying for Tendring</u> <u>(Proactive & Reactive)</u> Page 10
	<u>Improving Digital Connectivity</u> Page 11
	<u>Sport England</u> Page 12

Our Vision

To put community leadership at the heart of everything we do through delivery of high quality, affordable services and working positively with others.

Delivering High Quality Services

- Modern, high quality buildings and facilities for customers and staff
- 24 hour a day digital services – My Tendring
- Minimise waste; Maximise recycling
- Proactive Planning Service
- Public spaces to be proud of
- Effective regulation and enforcement
- Carbon Neutral by 2030

Tendring District Council Corporate Plan 2020-2024



INVESTORS IN PEOPLE | Gold

Community Leadership Through Partnerships

- Health and wellbeing - for effective services and improved public health
- Education - for improved outcomes
- Law and Order - for a safer community
- Sport England and Active Essex- for physical activity and wellbeing
- Joined up public services for the benefit of our residents and businesses
- Influence and lobby - for Tendring's future

Community Leadership Tendring4Growth

Building Sustainable Communities for the Future

- North Essex Garden Communities
- Jaywick Sands - more and better housing; supporting the community
- Vibrant Town Centres
- Building and managing our own homes
- Effective planning policies

Strong Finances and Governance

- Balanced annual budget
- 10 year financial plan
- Effective and positive Governance
- Strong and focused leadership
- Use assets to support priorities

A Growing and Inclusive Economy

- Develop and attract new businesses
- Support existing businesses
- More and better jobs
- Promote Tendring's tourism, cultural and heritage offers
- Maximise our coastal and seafront opportunities

Our Values

- ◆ Councillors and staff uphold **personal integrity, honesty** and **respect** for others
- ◆ **Innovative, flexible, professional** staff **committed** to delivering excellence
- ◆ Recognising the diversity and **equality** of individuals
- ◆ Working **Collaboratively**

PRIORITIES AND PROJECTS 2019/2020

Chief Executive

Strategic Community Leadership

- Health
- Education
- Law and Order

Deputy Chief Executive

(Corporate Services)

- Budget
- Maximising our assets
- 10 year financial plan
- Clear political leadership and effective governance
- Creating a quality environment for staff
 - ◆ People
 - ◆ Office accommodation
 - ◆ Digital
 - ◆ Customer Services

Corporate Director

(Planning and Regeneration)

- Tendring4Growth
- Developing new businesses
- Supporting existing businesses
- Creating job opportunities
- Delivering the local plan
- Creating vibrant town centres
- Proactive planning approach
- Garden Communities
- Manningtree underpass
- Improving digital connectivity
- Exploring the opportunities of Brexit
- Influencing and lobbying for Tendring (proactive and reactive)

Corporate Director

(Operational Services)

- Enhancing our great tourism offers
- Jaywick Sands
- Cliff stabilisation
- Waste contract
- Leisure facilities review
- Residents feeling this is a great place to live
- Housing Strategy
- Customer services
- Building and managing our own homes
- Sport England
- Carbon Neutrality

Health (Community Leadership Through Partnerships)

“Seek to influence and assist partners in the delivery of improved health and wellbeing outcomes for residents and visitors to the area.”

Management Team Lead: Paul Price — Corporate Director

Leader & Partnerships Portfolio Holder

Lead Officer/s: Anastasia Simpson & John Fox

Delivery Mechanism: Working with partners to identify shared opportunities to help drive improvements.

Activity	Current Position	To be completed
Work with and influence the Strategic Transformation Partnership (STP) as it moves to becoming a fully Integrated Care System.	Represented at the Co Production workshop which seeks to ensure the voice of the community is effectively heard in service planning and delivery which is also being used to help formulate the draft Five Year Plan.	On-going
Effectively engage with the North East Essex Alliance to deliver Memorandum of Understanding (MOU).	The MOU has now been signed.	On-going
To maximise opportunities for funding for health related projects through the Alliance Transformation Fund.	There is agreement in principle to fund a significant extension of the Wellbeing Hub at Great Bentley Primary School to cover wider schools across Tendring and also Colchester. This is subject to determining specific outcomes and equality impact assessments which are now being considered.	On-going
Effectively engage with the Clinical Commissioning Group (CCG).	Close working undertaken with the Clinical Commissioning Group and wider Health Alliance and providing representation at the Joint Strategic Commissioning Committee and the Prevention and also Community Model of Care work streams and acting as a joint lead for the Live Well work stream.	On-going
Essex and Tendring Health and Wellbeing Boards.	The next Local Tendring Health and Wellbeing Board is due on 8 October and will include a County Board up date.	On-going
Healthy New Towns.	Site map for North Essex Garden Communities has been agreed. The first of two learning and implementation events was held in September 2019 and the second takes place later in October 2019. Their purpose is to develop a shared health vision and start to consider how to achieve the vision through the garden community development.	On-going

Education

(Community Leadership Through Partnerships)

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“Seek to influence and assist partners in the delivery of the agreed plan to improve educational attainment and aspiration in Tendring.”

Management Team Lead: Ian Davidson – Chief Executive

Leader & Partnerships Portfolio Holder

Lead Officer/s: Anastasia Simpson & Rebecca Morton

Delivery Mechanism: As a community leader, there are a number of education work streams that underpin this which are to be delivered in 2019/20 via the Tendring Education Improvement Group.

Activity	Current Position	To be Completed
Start Well:- Continue to support schools in improving and maintaining attainment levels, promoting school readiness, and a positive experience and opportunities through school to allow each child to achieve their full potential.	<p>Early discussions took place with ECC to create a new Tendring Education Strategic Improvement Board to:-</p> <ul style="list-style-type: none"> • Champion educational improvement and raising aspirations for all pupils across the Tendring District. • Capture and disseminate best practice across the area groups within Tendring and work collaboratively with schools to possibly include improving educational attainment, and teacher recruitment and retention (priorities to be agreed). 	On-going
Stay Safe:- Children and young people feeling safe in their community. Links to Community Safety initiatives.	See Law & Order.	On-going
<p>Mental Health & Emotional Wellbeing:- Bid submission for roll out of Wellbeing Hub model in Tendring/Colchester primary schools to Alliance Investment Fund.</p> <p>Enjoying Good Mental Health and Wellbeing: - Wellbeing Football, regular weekly sessions in place and running.</p> <p>Marathon Kids, programme launched in 7 primary schools in Tendring, work ongoing to grow programme in 2019/20.</p>	<p>Outcome of bid to Alliance Investment Fund still pending.</p> <p>Wellbeing Football - TDC Officer to support further promotion of the group.</p> <p>Marathon Kids - Re-registered schools to MK so far are:</p> <ul style="list-style-type: none"> • St Osyth Church of England Primary School • Bradfield Primary School • Brightlingsea • Hamford Primary Academy • Harwich Community Primary School and Nursery • Highfields Primary School <p>New schools registered to MK:</p> <ul style="list-style-type: none"> • St George's CE Primary School, Brook Street, Great Bromley <p>A further 6 grants available this financial year 2019/2020.</p>	<p>Outcome pending</p> <p>On-going</p>

Education

(Community Leadership Through Partnerships)

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“Seek to influence and assist partners in the delivery of the agreed plan to improve educational attainment and aspiration in Tendring.”

Management Team Lead: Ian Davidson – Chief Executive

Leader & Partnerships Portfolio Holder

Lead Officer/s: Anastasia Simpson & Rebecca Morton

Delivery Mechanism: As a community leader, there are a number of education work streams that underpin this which are to be delivered in 2019/20 via the Tendring Education Improvement Group.

Activity	Current Position	To be Completed
Positive Futures:- Working together with partners to enable families to lift themselves out of poverty, enhance aspirations and provide opportunities for life long wellbeing.	See Start Well.	On-going
School Places:- Work with Essex County Council (ECC) to support School Places 10 year plan and ensure sufficient school places for Tendring's young people.	Potential Members Briefing with Education theme, to provide update on school places and IntoUniversity - date to be agreed.	On-going
Positive Futures:- Support IntoUniversity and Teach First to enhance their reach in the Tendring district.	See Start Well.	On-going
Memorandum of Understanding (MOU) with Colchester Institute.	Agreed. Event for official sign off to be agreed.	Event for official sign off to be agreed

Law and Order (Community Leadership Through Partnerships)

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“Remain a low crime area and reduce the fear of crime. Address hidden harms.”

Management Team Lead: Ian Davidson – Chief Executive

Leader & Partnerships Portfolio Holder

Lead Officer/s: Anastasia Simpson & Leanne Thornton

Delivery Mechanism: The Community Safety work plan 2019/20 as defined by the Responsible Authorities Group (RAG) (Community Safety Partnership (CSP)) through the Annual Strategic Assessment process and working together, in partnership via the Community Safety Hub.

Activity	Current Position	To be Completed
<p>Tackling Anti-Social Behaviour and Acquisitive Crime:-</p> <p>Identifying and supporting repeat and vulnerable victims.</p> <p>Identifying hotspot locations and / or increases in crime trends.</p> <p>Improving perceptions and facilitating local problem solving to address issues.</p>	<p>Held two Street Actions Days in Walton - These were based around the High Street area, and were focused on ASB. This is a direct reaction to recent complaints.</p> <p>ASB Patrol Officer: September 2019.</p> <p>Foot Patrol Hours: 68.5 hrs.</p> <p>Admin/Briefings/Intelligence Gathering: 30.5 hrs.</p> <p>Verbal Warnings (ASB): 6.</p> <p>Police Intelligence Reports submitted: 4.</p> <p>PSPO Warnings given: 21 (Begging/Street Drinking/General ASB/Cycling Offences).</p> <p>Engagements : Members of the Public: 75.</p> <p>Business Community: 46.</p> <p>Other: 1.</p> <p>Meetings: 4, 3 Community/ Projects meetings + 1 CSE Project Meeting (Priority 2).</p>	<p>Complete</p>

Law and Order (Community Leadership Through Partnerships)

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“Remain a low crime area and reduce the fear of crime. Address hidden harms.”

Management Team Lead: Ian Davidson – Chief Executive

Leader & Partnerships Portfolio Holder

Lead Officer/s: Anastasia Simpson & Leanne Thornton

Delivery Mechanism: The Community Safety work plan 2019/20 as defined by the Responsible Authorities Group (RAG) (Community Safety Partnership (CSP)) through the Annual Strategic Assessment process and working together, in partnership via the Community Safety Hub.

Activity	Current Position	To be Completed
<p>To reduce harm to and safeguard vulnerable victims (including Children) from:- Domestic Abuse, with a specific emphasis on tackling the root causes of Domestic Abuse. Sexual Offences. Serious Organised Crime.</p>	<ul style="list-style-type: none"> • Met with UNITY enterprises to discuss new project that aims to move young people involved in county lines, into vocational opportunities. • Supported ECFRS with the facilitating of their Safe Well Secure days in Harwich (including Orwell Terrace). • Spot it Stop it campaign in Braintree - went to see the project in action with a view to rolling it out in Clacton Town Centre initially (Child Exploitation Project in conjunction with businesses). • Facilitated a partnership event on the town square in support of Essex Police Op Aidant. • Met with Open Road to discuss new project- gave relevant support around street drinking in Clacton and surrounding area, including investigation in viability of wet zones etc. • Organised training for TDC staff on Modern Day Slavery and Human Trafficking. • Delivery of Young Persons Crucial Crew over 300 year 6 pupils have attended so far with more sessions taking place in October and November. Subjects covered are: Gangs Awareness, Healthy Relationships and Knife Crime. • Delivery of Older Persons Crucial Crew, over 100 people attended. 7 organisations gave 15 minute table talks on a variety of community safety subjects, there were 18 exhibition stands. • Attended Ganesh Chaturthi Festival as a Hate Crime Ambassador for TDC. • Attended Stakeholder event to formulate Domestic Abuse Strategy 2020. 	<p>Ongoing</p>

Law and Order (Community Leadership Through Partnerships)

[Back to Top](#)

“Remain a low crime area and reduce the fear of crime. Address hidden harms.”

Management Team Lead: Ian Davidson – Chief Executive

Leader & Partnerships Portfolio Holder

Lead Officer/s: Anastasia Simpson & Leanne Thornton

Delivery Mechanism: The Community Safety work plan 2019/20 as defined by the Responsible Authorities Group (RAG) (Community Safety Partnership (CSP)) through the Annual Strategic Assessment process and working together, in partnership via the Community Safety Hub.

Activity	Current Position	To be Completed
<p>Reducing Violence and Knife Crime:- Work with partner agencies to raise awareness of Knife Crime across the district, with a specific emphasis on County Lines and Drug / Alcohol related violence.</p>	<p>ASB Patrol Officer -</p> <p>19 Knife Sweeps in Clacton Town Centre and the peripheral areas.</p> <p>1 - Firearm reported - on inspection BB gun found.</p> <p>Attended a Operation Shield planning meeting - Discussion to formulate a project aimed at supporting vulnerable people in pursuing a prosecution when they are a victim / perpetrator of knife crime. Essex Police / TDC / UTurn/ Victim Support - further meetings to be arranged.</p>	<p>Complete</p> <p>On-going</p>

Influencing & Lobbying for Tendring (Proactive & Reactive)

(Community Leadership Through Partnerships)

“To work with Partners and Stakeholders to champion Tendring at national and regional level in order to ensure that opportunities are maximised and challenges addressed”.

Management Team Lead: Ian Davidson – Chief Executive

Leader & All Portfolio Holders

Lead Officer: Ewan Green

Delivery Mechanism: Work with partners to develop an outline proposal for improvements (to include; the economic, social and environmental needs and benefits) and lobby for Government support.

Activity	Current Position	To be Completed
<p>Road, Rail and Digital Infrastructure: Lobbying for investment to improve and upgrade:-</p> <p>Road A120 to Harwich. Manningtree Station Underpass and Road Access. Jaywick Sands A133 Link Road.</p> <p>Rail Improved rail connectivity to London.</p> <p>Digital Deployment of 5G connectivity for Tendring.</p>	<p>Discussions have taken place with Essex County Council, key stakeholders and Government with a view to developing an outline proposal / key lobbying messages in relation to the required upgrade of the A120 into Harwich. An infrastructure assessment has been undertaken for West Clacton / Jaywick Sands and this includes a review of roads access and capacity.</p>	<p>On-going</p>
<p>Exploring the Opportunities of Brexit.</p>	<p>The present focus is predominantly on managing EU Exit but emerging proposals to support new opportunities have been outlined (e.g. business support programmes to encourage exporting).</p>	<p>On-going</p>
<p>Carbon Neutrality:- Prepare an Action Plan for agreement by the Council, which includes Community Leadership actions to encourage partners to achieve Carbon Neutrality by 2030 (see also Resources & Services Report).</p>	<p>Action plan will be part of consultancy, tender for consultancy support will close at the end of October 2019.</p>	<p>On-going</p>

Improving Digital Connectivity (Community Leadership Through Partnerships)

“To work with all parties to boost digital connectivity across the Tendring district for the benefit of residents and business. This work includes a multi-million pound contract with BT Group as part of the Superfast Essex programme.”

Management Team Lead: Ewan Green – Corporate Director

Deputy Leader & Corporate Finance & Governance Portfolio Holder

Lead Officer: Tom Gardiner

Delivery Mechanism: The £9million contract signed by Essex County Council and BT Group will ensure superfast speeds of 30Mbps and above are made available to an extra 5,400 homes and businesses in the District by March 2020. TDC have contributed £250K towards the cost of the contract. The work will take place in parallel to existing fibre broadband rollout plans by Superfast Essex.

Activity	Current Position	To be completed
<p>The Council entered into a contract with ECC (Superfast Essex) in 2017 that requires BT Open Reach to provide additional fibre to new cabinets in Tendring. This work is part of a much bigger Open Reach contract covering other parts of Essex.</p> <p>This programme will ensure that over 98% of the district has access to a superfast broadband service. TDC will monitor delivery through six monthly progress reports from Superfast Essex.</p>	<p>The programme is on target.</p>	<p>Mar 20</p>
<p>To develop proposals, and lobby Government for support, to provide 5G coverage across Tendring as part of a wider North Essex corridor programme.</p>	<p>Initial discussions on this have been progressed with Superfast Essex.</p>	<p>Mar 20</p>

Sport England (Community Leadership Through Partnerships)

“Seek to influence and assist partners in the delivery of improved health and wellbeing outcomes for residents and visitors to the area. Produce a long term sustainable scheme around Sport England grant funding”

Management Team Lead: Paul Price – Corporate Director

Partnerships Portfolio Holder & Leisure & Tourism Portfolio Holder

Lead Officer: John Fox

Delivery Mechanism: Working with partners to identify shared opportunities to help drive improvements.

Activity	Current Position	To be completed
Sport England Local Delivery Pilot (LDP). Page 55	<p>A Tendring Leadership Group has also been formed to help deliver locally which has representatives from the community and voluntary sector and other organisations and partners which match the focus areas of children and families, those with poor mental health and older people but also the wider system settings as well.</p> <p>The role of the Leadership Group is to represent the community and wider system settings and it has developed a local plan for Tendring highlighting the work of the Local Delivery Pilot in Tendring and the areas of focus and potential for the community and this will be shared widely with individuals, groups and partners. The next step is to turn this into a delivery plan.</p>	On-going
Produce a long term, sustainable programme around Sport England grant funding, based on evaluation undertaken.	Currently working through the Leadership Group to ensure that the most appropriate interventions are delivered in the area and members of the Leadership Group will work with those who want to undertake interventions to ensure they are effective. Currently hoping to start delivering a micro grants scheme within the area following Leadership Group approval.	Jan 20
Initial applications completed.	At a County level Holiday Hunger schemes have been delivered across the County including within Tendring. A micro grants scheme is proposed to be started in the near future for small interventions up to £2 500.	2020/22
Measuring long-term impact.	The long term impact is to be evaluated via an evaluation contract with a consortium led by Essex University who will evaluate all projects across the wider LDP.	On-going

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Key Decision Required:	No	In the Forward Plan:	No
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CABINET

8 NOVEMBER 2019

REPORT OF THE CORPORATE FINANCE & GOVERNANCE PORTFOLIO HOLDER

PERFORMANCE REPORT JULY – SEPTEMBER 2019 (Q2)

(Report prepared by Anastasia Simpson & Katie Wilkins)

PART 1 – KEY INFORMATION

PURPOSE OF THE REPORT

This report presents the deliverables and measurable outcomes for the Cabinets agreed Priorities and Projects 2019/20, as well as reporting the current position as at Quarter Two (July – September 2019).

EXECUTIVE SUMMARY

The Performance Reports (*Resources & Services & Community Leadership*) set out the detailed actions and targets for the delivery of the Council's priorities throughout the year.

Current Performance

The Performance Report includes both the Council's emerging Corporate Plan 2020/24 and Priorities and Projects 2019/20.

The Priorities and Projects for 2019/20 were approved by Cabinet at its meeting of the 19th July 2019. It was agreed that the next phase of this work would be to develop specific deliverables (for the priorities and projects) in consultation with the relevant Portfolio Holders and that these would be incorporated into the Performance Report(s) in line with the Quarter Two timetable and presented to Cabinet, so Cabinet can endorse the deliverables before they are subject to scrutiny.

Now the drafting process is complete, officers would like to submit the Performance Reporting Template(s), including the deliverables and measurable outcomes, to Cabinet for formal approval and adoption, as well as reporting the current position as at Quarter Two (July – September 2019).

The Quarter 2 position demonstrates that of the 22 indicators and projects where performance is measured, 19 (86%) are on, or above, their expected target, 1 (5%) is not currently in line with expected performance and 2 (9%) we currently have no data available. The indicators and projects highlighted in the Community Leadership report are deemed 'non measurable' as Tendring's role is that of influence only.

The respective report/s will be presented to the Resources and Services Committee: 16 December 2019 and Community Leadership Committee: 13 January 2020.

TRANSFORMING TENDRING

The transformation project continues to progress. Although there have been some areas of delay the new areas at Pier Avenue are occupied and the site draws nearer to completion. Initial cohorts of staff have been moving away from Weeley and the areas of the Town Hall that are nearing completion are significantly improved.

Pier Ave: Council Tax Building: Work on office elements, on the ground and first floors are

complete. Work on the staircase and redecoration and carpeting on the second floor accommodation is being carried out in further stages but will not be completed until roofing work is finished. Nesting birds on the roof of the existing building and adverse weather delayed associated reroofing work of that building; full completion is now scheduled for October 2019.

Barnes House and Link: Construction work is now substantially complete and the areas are occupied. Some snagging and furnishing remains outstanding.

Northbourne Depot: Work to create offices is complete. Staff moved into the new offices on 25 March 19. Next stages are the provision of kennels and storage space for Environmental Services.

IT and Chanel Shift: Redesigning of the IT Network and move onto the cloud continues. Training on the new Firmsteps Interface and resolution of some teething issues is progressing well with the interface activated for two environmental functions and ready for activation once other service area applications are ready.

Westleigh House: On 31 July 19 the building and nearby public conveniences had been demolished. Existing car park areas and the site of the pubcons reverted to parking use in August 2019. Other surfacing work should be fully complete in November 2019.

Town Hall: Phase 1 is nearing completion with only flooring, finalising decoration and some wiring outstanding. The phase has experienced large delays and a fixed term site manager may be needed in order to coordinate detailed work on further phases.

Scanning and Digitisation: Service units continue to move to an electronic data system. Work is under way on the stocks of microfiche records that have been identified using new equipment for the purpose.

RECOMMENDATION

It is recommended that:-

- (a) The deliverable and measurable outcomes that have been developed for the Priorities and Projects and incorporated into the Council's Performance Report(s), are formally agreed by Cabinet.
- (b) Cabinet note the current position for each performance measure as at Quarter Two (July – September 2019).

PART 2 – IMPLICATIONS OF THE DECISION

DELIVERING PRIORITIES

The reports show the high-level projects that are being undertaken to deliver key objectives for the Council. Each project shows details of the objective, how it is being delivered and an update on progress. Furthermore, milestones detail the timeframe that is being worked to, along with the added benefit of any slippage being highlighted.

The performance indicators show key areas of performance in detail, how each is progressing, along with charts and tables to present the ongoing position.

FINANCE, OTHER RESOURCES AND RISK

Resources

The priorities highlighted within the Performance Reports for the period July – September 2019 (Quarter Two) can be delivered within the Council’s existing budgets.

Risk

These priorities are all within the current TDC risk framework.

LEGAL

The actions proposed in this report are within the Council’s legal powers.

OTHER IMPLICATIONS

Consideration has been given to the implications of the proposed decision in respect of the following and any significant issues are set out below.

Crime and Disorder / Equality and Diversity / Health Inequalities / Area or Ward affected / Consultation / Public Engagement.

The implications of individual projects will need to be fully and properly assessed and approved prior to commencing.

APPENDICES

Appendix A: Performance Report (Resources and Services) July – September 2019 (Quarter Two).

Appendix B: Performance Report (Community Leadership) July – September 2019 (Quarter Two).

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Community Leadership Overview and Scrutiny Committee

Work Programme 2019/2020

PROGRAMMED SCRUTINY BY THE COMMITTEE FOR THE REMAINDER OF THE MUNICIPAL YEAR

In presenting this work programme to the Committee, it is invited to determine whether the programme needs to be adjusted; including items covered, the scope of the programmed reviews and whether Portfolio Holders or others are to be invited to present to them. Specific information requirements of Councillors to undertake the programmed reviews should also be identified as should any Councillor development needs.

Meeting Date	Topics	Detail/Purpose of scrutiny	Portfolio Holder (and whether to be invited)	Lead Officer
2 December 2019	Tendring4Growth Strategy	To enable the Committee to consider the Tendring4Growth Strategy	Cllr Stock OBE	Ewan Green
13 January 2020	Health and Wellbeing	<p>Mike Gogarty (Essex County Council's Director of Public Health)–What is the current state of health in the District of Tendring as evidenced by the latest update to the Index of Multiple Deprivation and what actions is Essex County Council proposing, both itself and working with partners to help deliver improved health.</p> <p>Mark Jarman Howe (Chair of the local Health Alliance) – to update on what the Alliance is and to identify the work programmes it is undertaking to deliver improved health in the District of Tendring and how it is working with partners to achieve this.</p> <p>Pam Green (Chief Officer North East Essex Clinical Commissioning Group) – what actions the CCG is</p>	Cllr McWilliams (invited to attend for this item)	John Fox

		<p>undertaking as part of the Alliance to deliver improved health within the District of Tendring</p> <p>The aim of the exercise will be to examine the plans for the locality of North East Essex (focussing in on Tendring) in respect of the developing Integrated Care System (ICS) here. The ICS envisages integration including NHS bodies, local authorities, the voluntary sector and others working in the health and care sector to deliver positive change. The meeting will look at the progress to date and the short to medium term actions identified so as to identify whether the envisaged integration is appropriate, occurring and delivering the stated aims. The ICSs, in partnership with local authorities, will (it is anticipated) increasingly focus on tackling the wider social determinants of health – like money, work, environment, housing - and health inequalities to reduce the differences in health and life expectancy between the richest and poorest. The meeting will consider to what extent this is occurring. The implications of the changes for Clacton and Harwich hospitals will be a feature of this scrutiny.</p> <p>The meeting will look at social care provision as an element of the developing ICS and the measures being taken to support such measure as, the discharge of patients from hospital with social care requirements and reducing slips, trips and falls leading to admissions as well as an assessment of the sustainability of the local private care market in the area.</p> <p>A key action locally is the pilot by nine GP surgeries in North East Essex (including four in Tendring) to</p>		
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		<p>implement the national care navigation programme. Care navigation has been designed by doctors and other clinical staff to ensure patients are supported to access the right service for their needs with minimal delay and inconvenience. Patients will still phone their surgery number but their call will be answered by a care navigator who will ask them a few questions to ensure they get the most appropriate service. The work on this pilot and data around its delivery will be looked at. A component of this will be looking at waiting times for GP appointments.</p> <p>Healthwatch will be able to provide its assessment of views of patients and the extent to which this can be and is being heard in the changing framework of health and social care provision.</p>		
	Performance Report Quarter 2 2019/20	To enable the Committee to scrutinise the performance monitoring system and identify from the relevant performance data future work programme scrutiny items. (see fuller detail for 7 October meeting)	Cllr G Guglielmi (not specifically invited)	Anastasia Simpson Katie Wilkins
	Homelessness Reduction & Rough Sleeping Strategy <i>(included following consultation with the Chairman of the Committee)</i>	To scrutinise the draft Homelessness Reduction & Rough Sleeping Strategy 2019-2024 as approved for public consultation by the Portfolio Holder for Housing on 17th December 2019. Does the draft Strategy fully address the duty on the Council to prevent and relieve homelessness? Does it address the culture and systems challenges around rough sleeping? Is partnership working delivering client centred advice and information?	Cllr Honeywood (invited to attend for this item)	Tim R Clarke Peter Russell
3 February 2020	Education, Economy and Skills <i>(reallocated)</i>	(a) ECC would be asked to provide attainment data for TDC across the phases (how are primary and secondary sectors doing comparatively and	Cllr McWilliams (invitation)	Anastasia Simpson

	<i>from 7 October meeting)</i>	<p>over time), NEET statistics now and over recent years and are their geographical issues and are they reflective of demographic issues. Plus a look at SEND provision locally – is identification efficient and measures to support those children fully in place. And exclusion data/PRU data – is the practice impacting adversely on other children or is it feeding a community safety problem.</p> <p>(b) We can look at raising aspirations – what data prompted it, has there been movement, what would be measures of success.</p> <p>(c) The work of Career Track and supporting learning for those not going into HE – particularly among the 16-19 years (link to NEETs data earlier). What needs to be done, can be done and by whom to ensure we maximise the skills development of young people (in particular) locally.</p> <p>(d) What are the skills requirement for this District's employers, are there shortages of skills, and is the pool of skilled labour right to drive the local economy. Are there relocation opportunities to pick up on the skills pool locally that we can harness, are there supply change developments that need to be considered in skills training and promotion of those opportunities?</p> <p>(e) School Places – what does the plan envisage, are the sites capable of accommodating growth, are the plans fully taking account of local circumstances.</p>	position to be determined)	
6 April 2020	Leisure and Tourism	<p>The Tourism Strategy will be subject to scrutiny. To exemplify elements of that strategy the Committee will specifically look at Mayflower 400:</p> <p>(1) The Cabinet decisions of 14 December 2018 (Minute 89) to agree an action plan and a budget</p>	Cllr Porter (invitation position to be determined)	Mike Carran

		<p>of £135,000 to support the delivery of that action plan and of 19 July 2019 (Minute 24) to allocate £11K to “meet the cost of additional staff capacity to help deliver projects such as the Mayflower 400 commemorations”.</p> <p>(2) The Economic impact assessment of the action plan</p> <p>(3) The operating model of Harwich and Dovercourt Tourism Group and the extent to which the Council should seek to establish similar models throughout the District to take forward tourism development.</p> <p>The Committee will also look at Sports Delivery and specifically joint use facilities – their operation and whether the arrangement delivers the benefits for both parties.</p> <p>There will also be scrutiny of the Essex Health and Wellbeing/Active Essex delivery pilot to reduce the proportion of residents who are inactive and lead sedentary lifestyles. The Pilot’s activities are seeking to tackle the issues which prevent people locally from enjoying the physical, social and mental health benefits of an active lifestyle. In 2018, the Pilot focussed on understanding what needs to be done to get public, community and voluntary sectors working more collaboratively and on testing and learning about the best approaches to achieving change. The meeting will review the following projects against the strategic aims of the Pilot by way of exemplars for the Pilot’s overall ambition and direction.</p>		
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		<p>Tendring Mental Health Hub - Melanie Hammond, chief executive of The Mental Health Hub, will be invited. The Mental Health Hub has been established as an easy single point of entry for referrals from GPs, health professionals, police, and self-referrals. The idea of the hub is to carry out “holistic assessments” of people with mental ill health taking into account all the various factors behind their situation and point them in the right direction for help. The Hub is looking to expand its work.</p> <p>Let’s Keep Moving – The project co-ordinator, Lorraine Hughes, will be invited to set out the development of this project which formed on the eve of summer 2018, as a friendly and welcoming group for adults aged over 50 looking to get and stay active. It runs free weekly sessions out of Brotherhood Hall with an intention to grow the number of attendees from around seven currently to 50 – and move into a larger venue.</p> <p>Active 4 Life – Maggie Parkes, Group Fitness Manager, will be invited to outline achievements of the club which runs classes three times a week for over 100 people aged over 50 at Clacton Leisure Centre, with sessions consisting of badminton, table tennis, tennis, swimming, and circuit training. Many of the participants are aged over 65.</p> <p>Buggy Boot Camp - The organiser of the Boot Camp in Harwich will be invited to set out how this project is helping carers of young children to undertake exercise and socialise and thereby break the causation link that can develop for young</p>		
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		parents/carers into a loss of participation in exercise for them.		
	Performance Report – Quarter 3 2019/20	To enable the Committee to scrutinise the performance monitoring system and identify from the relevant performance data future work programme scrutiny items. (see fuller detail for 7 October meeting)	Cllr G Guglielmi (not specifically invited)	Anastasia Simpson Katie Wilkins

SCRUTINY TO BE PROGRAMMED

Topics	Detail/Purpose of scrutiny and Comments	Lead Officer
Tendring4Growth Strategy (originally programmed for scrutiny at the 2 December 2019 Committee meeting)	To enable the Committee to consider the Tendring4Growth Strategy	Ewan Green

SCRUTINY UNDERTAKEN TO THIS POINT IN THE MUNICIPAL YEAR

Meeting Date	Topics	Detail
1 July 2019	Performance Report 2018/19 (Community Leadership) for the period January to March 2019 (Quarter 4 - Outturn).	The Committee scrutinised the performance monitoring system with a view to identifying, from the relevant performance data, future work programme scrutiny items.
	Update on the Children and Young People Strategy	The Committee scrutinised the 2017/18 Delivery Plan for the Children and Young People's Strategy 2017-2020. A new Partnership Delivery Plan for 2019/20 was also reviewed.
	Work of the Task and Finish Group on levels of alcohol abuse within the District of Tendring	The Committee revisited the evidence gathered in the previous municipal year by a task and finish working group on the levels of alcohol abuse within the District of Tendring. It triggered an earlier review of community safety issues in this Municipal Year.

5 August 2019	Draft housing strategy 2019-2024	The Committee scrutinised the draft housing strategy 2019-2024 (“Delivering Homes to Meet the Needs of Local People”).
	House Building Strategy	The Committee scrutinised the progress being made in producing a House Building Strategy for the District.
	North Essex Garden Communities Ltd and its Business Plan	The Committee reviewed the scrutiny arrangements for the company and determined to establish a joint Scrutiny Panel for this work.
7 October 2019	Speaker(s) with a focus on Community Safety	(a) To invite the new District Commander to outline their challenges and priorities over the coming period. Perhaps they could introduce a report on County Lines/Cuckooing etc. and the proliferation of drugs and the response to it. Perhaps someone from ECC Social Services working with vulnerable families in this area could talk about their interventions to safeguard vulnerable young people targeted by the gangs involved. (b) Anti-Social Behaviour – looking at data on this, hot spots in the District and changes over time. This can lead into individual elements considering, say, the outcome of the partnership funding of £10,000 by TDC/Essex Police for additional police patrols in July/August (did it work, how did it compare with 2018, what would be the impact if not repeated in 2020 etc.), delivery of the new Anti-Social Patrol Officer (looking at the justification for the post and how it had operated, has it delivered against the rationale for being established), and the arrangements for and work involved in Community and Street Action Days – are their measures of their success?
	Performance Report – Quarter 1 2019/20	The Committee scrutinised the performance monitoring system with a view to identifying, from the relevant performance data, future work programme scrutiny items.
	Statutory Guidance	The Committee considered the content of the new statutory guidance on the operation of overview and scrutiny functions in local authorities.
	Corporate Plan	To enable the Committee to undertake pre-decision scrutiny of the emerging Corporate Plan 2020-24 and Priorities and projects for 2020/21.